(million yen)

| Consolidated Financial Highlights | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 |
|---|----------|----------|----------|----------|----------|
| Net sales | 92, 965 | 80, 437 | 92, 168 | 101, 007 | 102, 261 |
| Operating profit | 1, 757 | (1, 080) | 5, 562 | 3, 621 | 1, 278 |
| Ordinary profit | 1, 598 | (1, 164) | 5, 828 | 4, 326 | 1, 660 |
| Profit attributable to owners of parent | (4, 156) | (5, 561) | 5, 902 | 1, 644 | (712) |
| Net assets | 53, 211 | 49, 413 | 57, 229 | 62, 539 | 70, 917 |
| Total assets | 121, 560 | 127, 806 | 135, 041 | 138, 092 | 144, 669 |
| Profit attributable to owners of parent/equity(%) | (7. 4) | (10.8) | 11. 1 | 2. 7 | (1. 1) |
| Ordinary profit/total assets(%) | 1.3 | (0.9) | 4 | 3. 2 | 1. 2 |
| Equity ratio | 43. 8 | 38. 7 | 42 | 45. 3 | 49. 0 |
| Capital investment | 9, 402 | 11, 820 | 5, 297 | 4, 924 | 4, 591 |
| Depreciation | 5, 176 | 4, 735 | 5, 549 | 5, 714 | 5, 528 |
| Research and developement expenditure | 5, 035 | 4, 964 | 4, 088 | 4, 677 | 5, 611 |

Segment information (million yen)

| Sales by Segment | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 |
|---------------------------------------|---------|---------|---------|---------|---------|
| Electronic Device Business | 30, 989 | 29, 213 | 36, 381 | 37, 232 | 32, 242 |
| Car Electronics Business | 51, 637 | 41, 630 | 47, 072 | 56, 984 | 63, 281 |
| Energy Systems & Solutions Business * | 9, 406 | 8, 763 | _ | 6, 639 | 6, 600 |
| Other | 932 | 829 | 8, 714 | 151 | 136 |

| Operating income by segment | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 |
|---------------------------------------|--------|--------|--------|--------|----------|
| Electronic Device Business | (241) | 85 | 5, 038 | 2, 944 | (1, 193) |
| Car Electronics Business | 6, 022 | 2, 195 | 3, 709 | 5, 281 | 7, 020 |
| Energy Systems & Solutions Business * | (141) | 603 | ı | (119) | (115) |
| Other | 20 | 23 | 696 | 47 | 44 |

^{*}Other segment includes figures for Energy Systems & Solutions Business on FY22/3.

By segment

| Electronic Device Business | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 |
|----------------------------|---------|---------|---------|---------|----------|
| Net Sales | 30, 989 | 29, 213 | 36, 381 | 37, 232 | 32, 242 |
| Segment income | (241) | 85 | 5, 038 | 2, 944 | (1, 193) |
| Depreciation | 2, 986 | 2, 708 | 3, 100 | 3, 131 | 2, 957 |
| Permanent Assets | 3, 103 | 1, 863 | 2, 179 | 2, 596 | 3, 019 |

| Car Electronics Business | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 |
|--------------------------|---------|---------|---------|---------|---------|
| Net Sales | 51, 637 | 41, 630 | 47, 072 | 56, 984 | 63, 281 |
| Segment income | 6, 022 | 2, 195 | 3, 709 | 5, 281 | 7, 020 |
| Depreciation | 1, 647 | 1, 576 | 1, 989 | 2, 160 | 2, 206 |
| Permanent Assets | 1, 668 | 744 | 2, 740 | 2, 007 | 1, 309 |

| Energy Systems & Solutions Business * | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 |
|---------------------------------------|--------|--------|--------|--------|--------|
| Net Sales | 9, 406 | 8, 763 | - | 6, 639 | 6, 600 |
| Segment income | (141) | 603 | - | (119) | (115) |
| Depreciation | 202 | 168 | - | 237 | 196 |
| Permanent Assets | 67 | 26 | - | 178 | 125 |

^{*}Other segment includes figures for Energy Systems & Solutions Business on FY22/3.

| 0ther | FY2019 | FY2020 | FY2021 | FY2022 | FY2023 |
|------------------|--------|--------|--------|--------|--------|
| Net Sales | 932 | 829 | 8, 714 | 151 | 136 |
| Segment income | 5, 659 | 23 | 696 | 47 | 44 |
| Depreciation | - | - | 214 | - | - |
| Permanent Assets | I | ı | 229 | ı | _ |

^{*}Other segment includes figures for Energy Systems & Solutions Business on FY22/3.

| (million yen) | | | | |
|---|----------|----------|--|--|
| Consolidated income statement | FY2022 | FY2023 | | |
| Net sales | 101, 007 | 102, 261 | | |
| Cost of sales | 83, 222 | 87, 213 | | |
| Gross profit | 17, 784 | 15, 047 | | |
| Selling, general and administrative expenses | 14, 163 | 13, 768 | | |
| Operating profit | 3, 621 | 1, 278 | | |
| Non-operating income | | | | |
| Interest income | 198 | 275 | | |
| Dividend income | 404 | 465 | | |
| Share of profit of entities accounted for using equity method | 25 | 76 | | |
| Foreign exchange gains | 428 | 70 | | |
| Royalty income | 3 | 2 | | |
| Other | 359 | 161 | | |
| Total non-operating income | 1, 420 | 1, 051 | | |
| Non-operating expenses | | | | |
| Interest expenses | 253 | 290 | | |
| Other | 462 | 380 | | |
| Total non-operating expenses | 715 | 670 | | |
| Ordinary profit | 4, 326 | 1, 660 | | |
| Extraordinary income | | | | |
| Gain on sales of investment securities | 67 | 294 | | |
| Total extraordinary income | 67 | 294 | | |
| Extraordinary losses | | | | |
| Impairment loss | 320 | 151 | | |
| Loss on valuation of investment securities | _ | 296 | | |
| Total extraordinary losses | 320 | 447 | | |
| Profit before income taxes | 4, 073 | 1, 506 | | |
| Income taxes - current | 1, 150 | 1, 596 | | |
| Previous year corporate tax, etc. | _ | 149 | | |
| Income taxes - deferred | 1, 277 | 472 | | |
| Total income taxes | 2, 428 | 2, 219 | | |
| Profit | 1, 644 | (712) | | |
| Profit attributable to | | | | |
| Profit (loss) attributable to owners of parent | 1, 644 | (712) | | |
| Other comprehensive income | | | | |
| Valuation difference on available-for-sale securities | 162 | 4, 067 | | |
| Foreign currency translation adjustment | 1, 749 | 2, 186 | | |
| Remeasurements of defined benefit plans, net of tax | 2, 761 | 3, 895 | | |
| Share of other comprehensive income of entities | 15 | 268 | | |
| accounted for using equity method Total other comprehensive income | 4, 688 | 10, 418 | | |
| Comprehensive income | 6, 333 | 9, 706 | | |
| Comprehensive income attributable to | 0, 000 | ə, 100 | | |
| Comprehensive income attributable to owners of parent | 6, 333 | 9, 706 | | |
| Compressioner to Thomas accurate to office of partitle | 0, 000 | 3, 700 | | |

| solidaed Balance Sheet FY2022 | | (million yen) FY2023 | | |
|---|-------------------|-------------------------|--|--|
| Assets | FTZUZZ | F12023 | | |
| Current assets | | | | |
| Cash and deposits | 25, 147 | 26, 340 | | |
| Notes and accounts receivable - trade | 19, 421 | 18, 066 | | |
| Merchandise and finished goods | 11, 318 | 11, 905 | | |
| Work in process | 6, 085 | 6, 679 | | |
| Raw materials and supplies | 17, 465 | 19, 899 | | |
| Other | 6, 026 | 6, 228 | | |
| Allowance for doubtful accounts | (23) | (25) | | |
| Total current assets | 85, 440 | 89, 095 | | |
| Non-current assets | | | | |
| Property, plant and equipment Buildings and structures, net | 17, 287 | 16, 683 | | |
| Machinery, equipment and vehicles, net | 9, 266 | 9, 188 | | |
| Land | 4, 357 | 4, 256 | | |
| Leased assets, net | 693 | 606 | | |
| Construction in progress | 1, 820 | 2, 063 | | |
| Other, net | 2, 126 | 2, 324 | | |
| Total property, plant and equipment | 35, 553 | 35, 121 | | |
| Intangible assets | | | | |
| Software | 622 | 579 | | |
| Leased assets | 2 | | | |
| Other | 59 | 35 | | |
| Total intangible assets | 684 | 614 | | |
| Investments and other assets Investment securities | 14, 876 | 18. 473 | | |
| Deferred tax assets | 659 | 324 | | |
| Assets related to retirement benefits | 90 | 145 | | |
| Other | 831 | 935 | | |
| Allowance for doubtful accounts | (42) | (41) | | |
| Total investments and other assets | 16, 414 | 19, 837 | | |
| Total non-current assets | 52, 652 | 55, 573 | | |
| Total assets | 138, 092 | 144, 669 | | |
| Liabilities | | | | |
| Current liabilities | 47.000 | 40.400 | | |
| Notes and accounts payable - trade | 17, 668 5, 895 | 16, 402 | | |
| Short-term loans payable Current portion of bonds | 1, 500 | 6, 355 1, 025 | | |
| Lease obligations | 375 | 1, 025 | | |
| Income taxes payable | 239 | 472 | | |
| Provision for bonuses | 965 | 839 | | |
| Asset retirement obligation | 80 | - | | |
| Other | 5, 737 | 5, 570 | | |
| Total current liabilities | 32, 462 | 31, 110 | | |
| Non-current liabilities | | | | |
| Bonds payable | 2, 350 | 1, 325 | | |
| Long-term loans payable | 26, 780 | 29, 225 | | |
| Lease obligations | 629 | 527 | | |
| Deferred tax liabilities Net defined benefit liability | 2, 707 8, 594 | 3, 761 5, 694 | | |
| Provision for product warranties | 1, 180 | 1, 207 | | |
| Asset retirement obligations | 801 | 860 | | |
| Other | 47 | 39 | | |
| Total non-current liabilities | 43, 091 | 42, 641 | | |
| Total liabilities | 75, 553 | 73, 752 | | |
| Net assets | | | | |
| Shareholders' equity | | | | |
| Capital stock | 17, 823 | 17, 823 | | |
| Capital surplus | 7, 733 | 7, 732 | | |
| Retained earnings | 30, 563 | 28, 510 | | |
| Treasury shares | (109) | (95) | | |
| Total shareholders' equity Accumulated other comprehensive income | 56, 010 | 53, 970 | | |
| Valuation difference on available-for-sale | | | | |
| securities | 2, 559 | 6, 627 | | |
| Foreign currency translation adjustment | 893 | 3, 347 | | |
| Remeasurements of defined benefit plans | 3, 076 | 6, 971 | | |
| Total accumulated other comprehensive income | 6, 528 | 16, 946 | | |
| Total net assets | 62, 539 | 70, 917 | | |
| Total liabilities and net assets | 138, 092 | 144, 669 | | |

(million yen)

| | 51/2222 | (million yen) |
|--|----------|---------------|
| Consolidated statements of cash flows | FY2022 | FY2023 |
| Cash flows from operating activities | | |
| Profit before income taxes | 4, 073 | 1, 506 |
| Depreciation | 5, 714 | 5, 528 |
| Increase (decrease) in provision for bonuses | 13 | (125) |
| Increase (decrease) in provision for product warranties | (409) | 27 |
| Increase (decrease) in net defined benefit liability | 213 | (125) |
| Interest and dividend income | (603) | (740) |
| Interest expenses | 253 | 290 |
| Decrease (increase) in notes and accounts receivable - trade | 352 | 2, 059 |
| Decrease (increase) in inventories | (5, 470) | (2, 590) |
| Increase (decrease) in notes and accounts payable - trade | (470) | (2, 305) |
| Decrease (increase) in consumption taxes refund receivable | (1, 656) | - |
| Decrease (decrease) in consumption taxes refund receivable | - | 144 |
| Decrease (increase) in accounts receivable - other | 395 | (87) |
| Impairment loss | 320 | 151 |
| Loss gain on sales of investment securities | (67) | 1 |
| Other, net | 739 | (499) |
| Subtotal | 3, 398 | 3, 233 |
| Interest and dividend income received | 611 | 747 |
| Interest expenses paid | (253) | (288) |
| Income taxes paid | (1, 020) | (1, 485) |
| Net cash provided by (used in) operating activities | 2, 736 | 2, 206 |
| Cash flows from investing activities | | |
| Purchase of property, plant and equipment | (4, 731) | (4, 290) |
| Proceeds from sales of property, plant and equipment | 48 | 26 |
| Purchase of intangible assets | (188) | (157) |
| Proceeds from sales of investment securities | 123 | 2, 716 |
| Proceeds from sales of shares of affiliated companies | 149 | - |
| Other, net | 511 | (72) |
| Net cash provided by (used in) investing activities | (4, 088) | (1, 776) |
| Cash flows from financing activities | | |
| Proceeds from long-term loans payable | 4, 400 | 8, 800 |
| Repayments of long-term loans payable | (5, 100) | (5, 895) |
| Redemption of bonds | (1, 455) | (1, 504) |
| Purchase of treasury shares | (1) | (0) |
| Repayments of lease obligations | (361) | (311) |
| Cash dividends paid | (1, 030) | (1, 340) |
| Net cash provided by (used in) financing activities | (3, 549) | (252) |
| Effect of exchange rate change on cash and cash equivalents | 886 | 1, 015 |
| Net increase (decrease) in cash and cash equivalents | (4, 014) | 1, 193 |
| Cash and cash equivalents at beginning of period | 29, 161 | 25, 147 |
| Cash and cash equivalents at end of period | 25, 147 | 26, 340 |

(million yen) FY2023 4Q Consolidated income statement (quarterly) FY2023 1Q FY2023 2Q FY2023 3Q Net sales 24, 455 49, 602 76, 038 102, 261 Cost of sales 20, 531 42, 308 64, 641 87, 213 3, 924 7, 293 11, 397 15.047 Gross profit 3, 498 6, 887 10, 365 13, 768 Selling, general and administrative expenses 1, 278 425 406 1.032 Operating profit Non-operating income Interest income 49 123 177 275 198 203 457 465 Dividend income 206 76 89 Foreign exchange gains Share of profit of entities accounted for using equity method 48 62 70 36 Royalty income 4 2 2 2 0ther 28 80 112 161 523 547 1.051 Total non-operating income 812 Non-operating expenses 290 Interest expenses 62 122 208 59 Foreign exchange losses 0ther 158 249 380 66 129 281 517 670 Total non-operating expenses 819 1, 327 1,660 673 Ordinary profit Extraordinary income 294 3 Gain on sales of investment securities Total extraordinary income 3 294 Special expenses 151 Impairment loss Loss on sales of investment securities 296 296 296 296 Total Special expenses 296 296 296 447 523 377 1, 034 1, 506 Profit before income taxes Income taxes - current 671 973 1, 316 1.596 149 Previous year corporate tax, etc. Income taxes - deferred 320 361 537 472 992 1, 335 1, 854 2, 219 Total income taxes Profit or profit loss (468) (958)(819) (712)Profit attributable to (468) (958)(819) (712)Profit attributable to owners of parent or profit loss attributable to owners of parent Other comprehensive income 1 670 2 943 2 014 4 067 Valuation difference on available-for-sale securities Foreign currency translation adjustment 1, 049 2, 560 2, 287 2, 186 3, 895 1, 183 1, 087 1, 101 Remeasurements of defined benefit plans, net of tax Share of other comprehensive income of entities accounted for using equity method 268 267 267 4, 089 5. 656 Total other comprehensive income 6.954 10.418 Comprehensive income 3, 620 5, 995 4, 837 9, 706 Comprehensive income attributable to 3, 620 5, 995 4, 837 9, 706 Comprehensive income attributable to owners of parent

(million yen)

| Consolidaed Balance Sheet (quarterly) | EV2022 10 | FY2023 2Q | FY2023 3Q | (million yen) FY2023 4Q |
|---|--------------------|--------------------|--------------------|----------------------------|
| Assets | FY2023 1Q | F12023 2Q | F12023 3Q | F12023 4Q |
| Current assets | | | | |
| Cash and deposits | 27, 882 | 31, 870 | 29, 537 | 26, 340 |
| Notes and accounts receivable - trade | 17. 078 | 18, 222 | 17, 749 | 18, 066 |
| Merchandise and finished goods | 12, 195 | 12, 205 | 12, 503 | 11, 905 |
| Work in process | 6, 541 | 6, 919 | 6, 833 | 6, 679 |
| Raw materials and supplies | 18, 592 | 19, 305 | 19, 025 | 19, 899 |
| Other | 3, 067 | 3, 871 | 5, 071 | 6, 228 |
| Allowance for doubtful accounts | (19) | (21) | 23 | (25) |
| Total current assets | 85, 338 | 92, 372 | 90, 698 | 89, 095 |
| Non-current assets | | | | |
| Property, plant and equipment | | | | |
| Buildings and structures, net | 17, 208 | 17, 076 | 16, 766 | 16, 683 |
| Machinery, equipment and vehicles, net | 9, 208 | 9, 583 | 9, 178 | 9, 188 |
| Land | 4, 406 | 4, 442 | 4, 396 | 4, 256 |
| Leased assets, net | 706 | 679 | 619 | 606 |
| Construction in progress | 1, 865 | 1, 877 | 2, 137 | 2, 063 |
| Other, net | 2, 212 | 2, 287 | 2, 302 | 2, 324 |
| Total property, plant and equipment | 35, 607 | 35, 947 | 35, 401 | 35, 121 |
| Intangible assets Software | 616 | 593 | 594 | 579 |
| | 1 . 1 | | 594 | 579 |
| Leased assets Other | 38 | 50 | 34 | 35 |
| Total intangible assets | 656 | 643 | 629 | 614 |
| Investments and other assets | 000 | 043 | 029 | 014 |
| Investment securities | 15, 258 | 17, 102 | 15, 772 | 18, 473 |
| Deferred tax assets | 547 | 685 | 522 | 324 |
| Assets related to retirement benefits | - | - | | 145 |
| Other | 952 | 973 | 952 | 935 |
| Allowance for doubtful accounts | (42) | (41) | (41) | (41) |
| Total investments and other assets | 16, 716 | 18, 719 | 17, 205 | 19, 837 |
| Total non-current assets | 52, 980 | 55, 310 | 53, 236 | 55, 573 |
| Total assets | 138, 318 | 147, 683 | 143, 934 | 144, 669 |
| Liabilities | | | | |
| Current liabilities | | | | |
| Notes and accounts payable - trade | 17, 720 | 17, 274 | 17, 152 | 16, 402 |
| Short-term loans payable | 5, 810 | 6, 180 | 6, 335 | 6, 355 |
| Current portion of bonds | 1, 400 | 1, 275 | 1, 150 | 1, 025 |
| Lease obligations | 452 | 454 | 462 | 445 |
| Income taxes payable | 145 | 371 | 174 | 472 |
| Provision for bonuses | 80 | 989 10 | 10 | 839 |
| Asset retirement obligation Other | 6, 568 | 5, 122 | 5, 826 | 5, 570 |
| Total current liabilities | 32, 178 | 31, 677 | 31, 111 | 31, 110 |
| Non-current liabilities | 32, 176 | 31, 077 | 31, 111 | 31, 110 |
| Bonds payable | 2, 100 | 1, 775 | 1, 650 | 1, 325 |
| Long-term loans payable | 25, 265 | 32, 395 | 30, 860 | 29, 225 |
| Lease obligations | 632 | 635 | 546 | 527 |
| Deferred tax liabilities | 2, 629 | 3, 221 | 2, 821 | 3, 761 |
| Net defined benefit liability | 8, 678 | 8, 763 | 8, 912 | 5, 694 |
| Provision for product warranties | 1, 142 | 1, 121 | 1, 104 | 1, 207 |
| Asset retirement obligations | 814 | 818 | 819 | 860 |
| Other | 59 | 67 | 59 | 39 |
| Total non-current liabilities | 41, 321 | 48, 798 | 46, 774 | 42, 641 |
| Total liabilities | 73, 499 | 80, 475 | 77, 885 | 73, 752 |
| Net assets | | | | |
| Shareholders' equity | | | | |
| Capital stock | 17, 823 | 17, 823 | 17, 823 | 17, 823 |
| Capital surplus | 7, 733 | 7, 732 | 7, 732 | 7, 732 |
| Retained earnings | 28, 754 | 28, 264 | 28, 403 | 28, 510 |
| Treasury shares | (109) | (95) | (95) | (95) |
| Total shareholders' equity | 54, 201 | 53, 724 | 53, 863 | 53, 970 |
| Accumulated other comprehensive income | | F 505 | | 0.00= |
| Valuation difference on available-for-sale securities | 4, 229 | 5, 502 | 4, 573 | 6, 627 |
| Foreign currency translation adjustment | 2, 209 | 3, 721 | 3, 448 | 3, 347 |
| Remeasurements of defined benefit plans | 4, 178 | 4, 259 | 4, 163 | 6, 971 |
| Total accumulated other comprehensive income Total net assets | 10, 617 64, 819 | 13, 482 67, 207 | 12, 185 66, 048 | 16, 946 70, 917 |
| Total liabilities and net assets | 138, 318 | 147, 683 | 143, 934 | 144, 669 |
| וטנמו וומטווונופט מווע וופנ מסטפנט | 130, 310 | 147, 003 | 140, 304 | 144, 009 |

| (million yen) | | | | |
|--|-----------|-----------|-----------|-----------|
| Consolidated statements of cash flows(quarterly) | FY2022 2Q | FY2022 4Q | FY2023 2Q | FY2023 4Q |
| Cash flows from operating activities | | | | |
| Profit before income taxes | 2, 244 | 4, 073 | 377 | 1, 506 |
| Depreciation | 2, 855 | 5, 714 | 2, 671 | 5, 528 |
| Loss on retirement of property, plant and equipment | 2 | _ | _ | - |
| Increase (decrease) in provision for bonuses | 38 | 13 | 23 | (125) |
| Increase (decrease) in provision for product warranties | (107) | (409) | (58) | 27 |
| Increase (decrease) in net defined benefit liability | 293 | 213 | 108 | (125) |
| Interest and dividend income | (265) | (603) | (326) | (740) |
| Interest expenses | 122 | 253 | 122 | 290 |
| Bond issuance cost | 2 | - | - | - |
| Decrease (increase) in notes and accounts receivable - trade | 1, 113 | 352 | 2, 044 | 2, 059 |
| Decrease (increase) in inventories | (5, 083) | (5, 470) | (2, 380) | (2, 590) |
| Increase (decrease) in notes and accounts payable - trade | (1, 498) | (470) | (1, 537) | (2, 305) |
| Decrease (increase) in consumption taxes refund receivable | 606 | (1, 656) | 2, 060 | _ |
| Decrease (decrease) in consumption taxes refund receivable | _ | _ | _ | 144 |
| Decrease (increase) in accounts receivable - other | 329 | 395 | 32 | (87) |
| Impairment loss | - | 320 | | 151 |
| Loss gain on sales of investment securities | _ | (67) | 296 | 1 |
| Other, net | 1, 130 | 739 | (688) | (499) |
| Subtotal | 1, 779 | 3, 398 | 2, 745 | 3, 233 |
| Interest and dividend income received | 271 | 611 | 331 | 747 |
| Interest expenses paid | (123) | (253) | (121) | (288) |
| Income taxes paid | (734) | (1, 020) | (702) | (1, 485) |
| Net cash provided by (used in) operating activities | 1, 193 | 2, 736 | 2, 252 | 2, 206 |
| Cash flows from investing activities | .,,,,,, | _, | _, | |
| Purchase of property, plant and equipment | (2, 278) | (4, 731) | (2, 196) | (4, 290) |
| Proceeds from sales of property, plant and equipment | 2 | 48 | 4 | 26 |
| Purchase of intangible assets | (57) | (188) | (66) | (157) |
| Proceeds from sales of investment securities | _ | 123 | 2, 143 | 2, 716 |
| Proceeds from sales of shares of affiliated companies | 149 | 149 | _ | _ |
| Other, net | 502 | 511 | (43) | (72) |
| Net cash provided by (used in) investing activities | (1, 681) | (4, 088) | (158) | (1, 776) |
| Cash flows from financing activities | | | | |
| Proceeds from long-term loans payable | 3, 600 | 4, 400 | 8, 800 | 8, 800 |
| Repayments of long-term loans payable | (2, 800) | (5, 100) | (2, 900) | (5, 895) |
| Redemption of bonds | (752) | (1, 455) | (802) | (1, 504) |
| Purchase of treasury shares | (0) | (1) | (0) | (0) |
| Repayments of lease obligations | (179) | (361) | (161) | (311) |
| Cash dividends paid | (1, 030) | (1, 030) | (1, 340) | (1, 340) |
| Net cash provided by (used in) financing activities | (1, 164) | (3, 549) | 3, 595 | (252) |
| Effect of exchange rate change on cash and cash equivalents | 1, 392 | 886 | 1, 033 | 1, 015 |
| Net increase (decrease) in cash and cash equivalents | (260) | (4, 014) | 6, 723 | 1, 193 |
| Cash and cash equivalents at beginning of period | 29, 161 | 29, 161 | 25, 147 | 25, 147 |
| Cash and cash equivalents at end of period | 28, 901 | 25, 147 | 31, 870 | 26, 340 |
| Caon and Caon equivarente at one of period | 20, 301 | ZJ, 147 | 31, 070 | 20, 540 |