

**Income Summary (Full Year)**

	17.3	18.3	19.3	20.3	21.3	22.3	23.3	24.3	25.3
Revenue (millions of yen)	962,555	1,031,256	1,059,120	996,101	863,381	911,426	1,130,397	1,159,999	1,127,882
Operating Income (millions of yen)	50,135	53,844	62,444	8,211	-16,266	-22,297	-95,125	26,091	-64,014
Profit Before Tax (millions of yen)	49,341	49,124	60,138	284	-20,000	-23,617	-101,872	13,566	-79,156
Profit Attributable to Owners of the Company (millions of yen)	31,542	32,248	41,705	-3,073	-15,211	-26,123	-103,153	4,521	-47,484
Research and Development Expenditures (millions of yen)	73,275	77,021	78,396	74,040	65,035	62,678	63,894	65,101	59,598
Cash Flows From Operating Activities (millions of yen)	68,659	65,367	57,166	30,148	78,060	37,438	13,319	83,338	51,093
Cash Flows From Investing Activities (millions of yen)	-70,594	-133,737	-41,480	-50,043	-34,330	-50,999	-37,498	-44,534	24,607
Cash flows From Financing Activities (millions of yen)	-2,347	126,638	-40,246	-11,910	-13,085	2,125	84,321	-96,853	-110,861
Free Cash Flow (millions of yen)	-1,935	-68,370	15,685	-19,895	43,730	-13,561	-24,179	38,804	75,700
Operating Income Ratio (%)	5.2	5.2	5.9	0.8	-	-	-	2.2	-
Profit Before Tax Ratio (%)	5.1	4.8	5.7	0.0	-	-	-	1.2	-
Profit Attributable to Owners of the Company Ratio (%)	3.3	3.1	3.9	-	-	-	-	0.4	-
Research and Development Expenditures Ratio (%)	7.6	7.5	7.4	7.4	7.5	6.9	5.7	5.6	5.3

**Profitability (FullYear)**

	17.3	18.3	19.3	20.3	21.3	22.3	23.3	24.3	25.3
ROE 1 (%)	6.1	6.1	7.7	-0.6	-2.9	-4.8	-19.9	0.9	-9.5
ROE 2 (%)	6.3	6.3	7.9	-0.6	-2.9	-5.1	-23.2	1.1	-12.7
ROA (%)	3.2	2.9	3.4	-0.2	-1.2	-2.0	-7.5	0.3	-3.6
ROIC (%)	5.1	5.0	5.4	0.7	-1.4	-1.8	-7.7	2.1	-5.8

ROE 1 = Profit attributable to owners of the company divided by the total of share capital, share premium, retained earnings and treasury shares (average at start of fiscal year and end of fiscal year).

ROE 2 = Profit attributable to the owners of the company divided by the equity attribute to owners of the company (average of beginning and ending balances)

**Efficiency(FullYear)**

	17.3	18.3	19.3	20.3	21.3	22.3	23.3	24.3	25.3
<b>Total Assets (millions of yen)</b>	1,005,435	1,203,907	1,218,986	1,276,768	1,299,752	1,338,124	1,413,777	1,388,052	1,217,641
<b>Tangible Fixed Assets (millions of yen)</b>	190,580	192,941	207,138	309,457	292,535	287,749	289,127	282,225	265,618
<b>Inventory (millions of yen)</b>	136,020	139,536	144,703	162,575	156,942	185,661	242,108	219,065	207,644
<b>Receivables (millions of yen)</b>	236,721	255,972	269,147	255,058	256,611	273,576	305,131	312,383	281,055
<b>Total Assets Turnover (times)</b>	0.97	0.93	0.87	0.80	0.67	0.69	0.82	0.82	0.86
<b>Tangible Fixed Assets Turnover (times)</b>	5.09	5.38	5.29	3.86	2.87	3.14	3.92	4.06	4.11
<b>Inventory Turnover (months)</b>	2.87	2.86	2.89	3.55	3.41	3.78	4.15	3.62	3.44
<b>Receivables Turnover (months)</b>	2.70	2.73	2.87	3.07	3.10	3.28	2.96	2.95	2.84

**Stability (FullYear)**

	17.3	18.3	19.3	20.3	21.3	22.3	23.3	24.3	25.3
Equity Attributable to Owners of the Company (millions of yen)	524,331	524,513	555,689	523,745	539,888	549,810	487,424	539,816	463,154
Current Assets (millions of yen)	499,466	581,676	578,937	551,154	582,024	618,851	777,590	744,225	687,805
Equity Ratio Attributable to Owners of the Company (%)	52.1	43.6	45.6	41.0	41.5	41.1	34.5	38.9	38.0
Current Ratio (%)	199.58	214.32	213.34	181.65	145.63	121.11	125.48	147.51	162.97
Debt/Equity Ratio (times)	0.35	0.56	0.49	0.77	0.76	0.82	1.17	0.97	0.95
Net Debt/Equity Ratio (times)	0.18	0.27	0.27	0.60	0.53	0.60	0.80	0.73	0.75

**Investment Indicators (FullYear)**

	17.3	18.3	19.3	20.3	21.3	22.3	23.3	24.3	25.3
Basic Earnings per Share Attributable to Owners of the Company (yen)	63.65	65.17	84.33	-6.21	-30.75	-52.93	-208.89	9.15	-95.98
Price-to-Earnings Ration (PER) (times)	15.65	13.99	12.91	-	-	-	-	54.27	-
Price-to-Book Value Ration (PBR) (times)	0.94	0.86	0.97	0.41	0.55	0.46	0.58	0.45	0.54

Dividend information (FullYear)

	17.3	18.3	19.3	20.3	21.3	22.3	23.3	24.3	25.3
Cash Dividends per Share (yen)	30.0	30.0	30.0	25.0	25.0	30.0	10.0	5.0	0.0
Dividend Payout Ratio (%)	47.1	46.0	35.6	-	-	-	-	54.6	-

**Operating Data(FullYear)**

	17.3	18.3	19.3	20.3	21.3	22.3	23.3	24.3	25.3
Digital Workplace Business Consolidated Revenue (millions of yen)	-	-	-	-	-	-	-	614,928	616,365
Professional Print Business Consolidated Revenue (millions of yen)	-	-	-	-	-	-	-	263,370	284,668
Industry Business Consolidated Revenue (millions of yen)	-	-	-	-	-	-	-	123,588	119,259
Imaging Solutions Business Consolidated Revenue (millions of yen)	-	-	-	-	-	-	-	105,154	106,915
Digital Workplace Business Consolidated Revenue(Previous Segment) (millions of yen)	-	-	-	549,021	465,212	465,421	600,279	-	-
Professional Print Business Consolidated Revenue(Previous Segment) (millions of yen)	-	-	-	210,085	169,559	194,729	252,604	-	-
Healthcare Business Consolidated Revenue(Previous Segment) (millions of yen)	-	-	-	118,516	109,095	109,930	137,841	-	-
Industry Business Consolidated Revenue(Previous Segment) (millions of yen)	-	-	-	117,173	118,232	139,240	137,547	-	-
Office Business Consolidated Revenue(Previous Segment) (millions of yen)	558,223	583,886	587,879	546,457	-	-	-	-	-
Professional Print Business Consolidated Revenue(Previous Segment) (millions of yen)	203,967	214,256	227,740	210,085	-	-	-	-	-
Healthcare Business Consolidated Revenue(Previous Segment) (millions of yen)	89,939	96,513	90,944	87,885	-	-	-	-	-
Industrial Business Consolidated Revenue(Previous Segment) (millions of yen)	101,550	118,247	116,705	109,605	-	-	-	-	-
Business Technologies Consolidated Revenue (Previous Segment)(millions of yen)	771,735	-	-	-	-	-	-	-	-
Industrial Business Consolidated Revenue (Previous Segment)(millions of yen)	89,425	-	-	-	-	-	-	-	-
Healthcare Consolidated Revenue (Previous Segment)(millions of yen)	89,940	-	-	-	-	-	-	-	-
Other Consolidated Revenue (Previous Segment)(millions of yen)	11,454	-	-	-	-	-	-	-	-
Digital Workplace Business Operating Profit Ratio(%)	-	-	-	-	-	-	-	5.4	2.3
Professional Print Business Operating Profit Ratio(%)	-	-	-	-	-	-	-	4.4	-
Industry Business Operating Profit Ratio(%)	-	-	-	-	-	-	-	6.7	-
Imaging Solutions Business Operating Profit Ratio(%)	-	-	-	-	-	-	-	-	-
Digital Workplace Business Operating Profit Ratio(Previous Segment) (%)	-	-	-	3.2	-	-	1.5	-	-
Professional Print Business Operating Profit Ratio(Previous Segment) (%)	-	-	-	2.1	-	0.5	6.6	-	-
Healthcare Business Operating Profit Ratio(Previous Segment) (%)	-	-	-	-	-	-	-	-	-
Industry Business Operating Profit Ratio(Previous Segment) (%)	-	-	-	12	13.2	13.3	7.9	-	-
Office Business Operating Profit Ratio(Previous Segment) (%)	7.8	7.7	8.0	4.4	-	-	-	-	-
Professional Print Business Operating Profit Ration(Previous Segment) (%)	4.5	4.3	6.1	2.1	-	-	-	-	-
Healthcare Business Operating Profit Ratio(Previous Segment) (%)	3.2	5.8	2.6	0.7	-	-	-	-	-
Industrial Business Operating Profit Ratio(Previous Segment) (%)	21.7	19.8	17.9	17.5	-	-	-	-	-
Business Technologies Operating Profit Ratio (Previous Segment)(%)	6.9	-	-	-	-	-	-	-	-
Industrial Business Operating Profit Ratio (Previous Segment)(%)	20.8	-	-	-	-	-	-	-	-
Healthcare Operating Profit Ratio (Previous Segment)(%)	3.2	-	-	-	-	-	-	-	-