

Income Summary (Full Year)

	15.3	16.3	17.3	18.3	19.3	20.3	21.3	22.3	23.3
Revenue (millions of yen)	1,002,758	1,031,740	962,555	1,031,256	1,059,120	996,101	863,381	911,426	1,130,397
Operating Income (millions of yen)	65,762	60,069	50,135	53,844	62,444	8,211	-16,266	-22,297	-95,125
Profit Before Tax (millions of yen)	65,491	58,029	49,341	49,124	60,138	284	-20,000	-23,617	-101,872
Profit Attributable to Owners of the Company (millions of yen)	40,934	31,973	31,542	32,248	41,705	-3,073	-15,211	-26,123	-103,153
Research and Development Expenditures (millions of yen)	74,295	76,292	73,275	77,021	78,396	74,040	65,035	62,678	63,894
Cash Flows From Operating Activities (millions of yen)	101,989	59,244	68,659	65,367	57,166	30,148	78,060	37,438	13,319
Cash Flows From Investing Activities (millions of yen)	-54,014	-110,788	-70,594	-133,737	-41,480	-50,043	-34,330	-50,999	-37,498
Cash flows From Financing Activities (millions of yen)	-62,128	-20,571	-2,347	126,638	-40,246	-11,910	-13,085	2,125	84,321
Free Cash Flow (millions of yen)	47,975	-51,544	-1,935	-68,370	15,685	-19,895	43,730	-13,561	-24,179
Operating Income Ratio (%)	6.6	5.8	5.2	5.2	5.9	0.8	-	-	-
Profit Before Tax Ratio (%)	6.5	5.6	5.1	4.8	5.7	0.0	-	-	-
Profit Attributable to Owners of the Company Ratio (%)	4.1	3.1	3.3	3.1	3.9	-	-	-	-
Research and Development Expenditures Ratio (%)	7.4	7.4	7.6	7.5	7.4	7.4	7.5	6.9	5.7

Profitability (FullYear)

	15.3	16.3	17.3	18.3	19.3	20.3	21.3	22.3	23.3
ROE 1 (%)	7.9	6.1	6.1	6.1	7.7	-0.6	-2.9	-4.8	-19.9
ROE 2 (%)	8.6	6.5	6.3	6.3	7.9	-0.6	-2.9	-5.1	-23.2
ROA (%)	4.1	3.2	3.2	2.9	3.4	-0.2	-1.2	-2.0	-7.5
ROIC (%)	8.3	7.0	5.2	5.1	5.4	0.7	-1.4	-1.8	-7.7

ROE 1 = Profit attributable to owners of the company divided by the total of share capital, share premium, retained earnings and treasury shares (average at start of fiscal year and end of fiscal year).

ROE 2 = Profit attributable to the owners of the company divided by the equity attribute to owners of the company (average of beginning and ending balances)

Efficiency(FullYear)

	15.3	16.3	17.3	18.3	19.3	20.3	21.3	22.3	23.3
Total Assets (millions of yen)	1,001,800	976,370	1,005,435	1,203,907	1,218,986	1,276,768	1,299,752	1,338,124	1,413,777
Tangible Fixed Assets (millions of yen)	181,641	187,322	190,580	192,941	207,138	309,457	292,535	287,749	289,127
Inventory (millions of yen)	120,803	121,361	136,020	139,536	144,703	162,575	156,942	185,661	242,108
Receivables (millions of yen)	248,827	245,047	236,722	255,973	269,147	255,058	256,611	273,576	305,131
Total Assets Turnover (times)	1.01	1.04	0.97	0.93	0.87	0.80	0.67	0.69	0.82
Tangible Fixed Assets Turnover (times)	5.59	5.59	5.09	5.38	5.29	3.86	2.87	3.14	3.92
Inventory Turnover (months)	2.54	2.58	2.87	2.86	2.89	3.55	3.41	3.78	4.15
Receivables Turnover (months)	2.72	2.73	2.70	2.73	2.87	3.07	3.10	3.28	2.96

Stability (FullYear)

	15.3	16.3	17.3	18.3	19.3	20.3	21.3	22.3	23.3
Equity Attributable to Owners of the Company (millions of yen)	528,432	514,285	524,331	524,513	555,689	523,745	539,888	549,810	487,424
Current Assets (millions of yen)	570,640	496,216	499,466	581,676	578,937	551,154	582,024	618,851	777,590
Equity Ratio Attributable to Owners of the Company (%)	53.1	52.7	52.1	43.6	45.6	41.0	41.5	41.1	34.5
Current Ratio (%)	202.43	194.40	199.58	214.32	213.34	181.65	145.63	121.11	125.48
Debt/Equity Ratio (times)	0.31	0.33	0.35	0.56	0.49	0.77	0.76	0.82	1.17
Net Debt/Equity Ratio (times)	-0.02	0.13	0.18	0.27	0.27	0.60	0.53	0.60	0.80

Investment Indicators (FullYear)

	15.3	16.3	17.3	18.3	19.3	20.3	21.3	22.3	23.3
Basic Earnings per Share Attributable to Owners of the Company (yen)	81.01	64.39	63.65	65.17	84.33	-6.21	-30.75	-52.93	-208.89
Price-to-Earnings Ratio (PER) (times)	15.07	14.85	15.65	13.99	12.91	-	-	-	-
Price-to-Book Value Ratio (PBR) (times)	0.86	0.90	0.94	0.86	0.97	0.41	0.55	0.46	0.58

Dividend information (FullYear)

	15.3	16.3	17.3	18.3	19.3	20.3	21.3	22.3	23.3
Cash Dividends per Share (yen)	20.0	30.0	30.0	30.0	30.0	25.0	25.0	30.0	10.0
Dividend Payout Ratio (%)	24.7	46.6	47.1	46.0	35.6	-	-	-	-

Operating Data (Full Year)

	15.3	16.3	17.3	18.3	19.3	20.3	21.3	22.3	23.3
Digital Workplace Business Consolidated Revenue (millions of yen)	-	-	-	-	-	549,021	465,212	465,421	600,279
Professional Print Business Consolidated Revenue (millions of yen)	-	-	-	-	-	210,085	169,559	194,729	252,604
Healthcare Business Consolidated Revenue (millions of yen)	-	-	-	-	-	118,516	109,095	109,930	137,841
Industry Business Consolidated Revenue (millions of yen)	-	-	-	-	-	117,173	118,232	139,240	137,547
Office Business Consolidated Revenue(Previous Segment) (millions of yen)	-	-	558,223	583,886	587,879	546,457	-	-	-
Professional Print Business Consolidated Revenue(Previous Segment) (millions of yen)	-	-	203,967	214,256	227,740	210,085	-	-	-
Healthcare Business Consolidated Revenue(Previous Segment) (millions of yen)	-	-	89,939	96,513	90,944	87,885	-	-	-
Industrial Business Consolidated Revenue(Previous Segment) (millions of yen)	-	-	101,550	118,247	116,705	109,605	-	-	-
Business Technologies Consolidated Revenue (Previous Segment)(millions of yen)	808,241	832,187	771,735	-	-	-	-	-	-
Industrial Business Consolidated Revenue (Previous Segment)(millions of yen)	112,780	105,975	89,425	-	-	-	-	-	-
Healthcare Consolidated Revenue (Previous Segment)(millions of yen)	78,568	89,855	89,940	-	-	-	-	-	-
Other Consolidated Revenue (Previous Segment)(millions of yen)	3,167	3,721	11,454	-	-	-	-	-	-
Digital Workplace Business Operating Profit Ratio(%)	-	-	-	-	-	3.2	-	-	1.5
Professional Print Business Operating Profit Ratio(%)	-	-	-	-	-	2.1	-	0.5	6.6
Healthcare Business Operating Profit Ratio(%)	-	-	-	-	-	-	-	-	-
Industry Business Operating Profit Ratio(%)	-	-	-	-	-	12.3	13.2	13.3	7.9
Office Business Operating Profit Ratio(Previous Segment) (%)	-	-	7.8	7.7	8.0	4.4	-	-	-
Professional Print Business Operating Profit Ration(Previous Segment) (%)	-	-	4.5	4.3	6.1	2.1	-	-	-
Healthcare Business Operating Profit Ratio(Previous Segment) (%)	-	-	3.2	5.8	2.6	0.7	-	-	-
Industrial Business Operating Profit Ratio(Previous Segment) (%)	-	-	21.7	19.8	17.9	17.5	-	-	-
Business Technologies Operating Profit Ratio (Previous Segment)(%)	9.0	8.4	6.9	-	-	-	-	-	-
Industrial Business Operating Profit Ratio (Previous Segment)(%)	17.5	16.1	20.8	-	-	-	-	-	-
Healthcare Operating Profit Ratio (Previous Segment)(%)	2.7	4.3	3.2	-	-	-	-	-	-