

DKS Co., Ltd.

Business Performance	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Net Sales (million yen)	52,782	52,254	56,955	59,574	61,456	59,140	62,672	65,081	63,118	73,255
Operating Profit (million yen)	3,439	3,944	5,053	4,341	4,154	4,485	4,626	1,186	2,077	5,351
Ordinary Profit (million yen)	3,200	3,773	4,725	4,175	3,524	4,314	4,192	1,200	2,060	5,737
Profit Attributable to Owners of Parent (million yen)	2,198	2,489	3,351	2,581	2,014	2,563	2,492	-407	1,174	2,585
Operating Margin (%)	6.5	7.5	8.9	7.3	6.8	7.6	7.4	1.8	3.3	7.3
Return on Assets(ROA) (%)	3.4	3.7	4.7	3.5	4.5	3.1	2.9	-0.5	1.3	2.6
Return on Equity(ROE) (%)	8.2	9.5	11.8	8.4	6.4	7.7	7.0	-1.1	3.3	6.9

Financial Position	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Total Assets (million yen)	66,057	69,046	73,976	75,906	81,736	85,033	86,469	85,025	94,537	97,113
Net Assets (million yen)	26,745	28,044	31,960	33,591	34,265	37,404	40,383	38,296	41,297	44,504
Equity Ratio (%)	38.8	38.9	40.8	41.3	38.8	40.7	42.5	40.4	38.9	39.9
Total Asset Turnover (turn over)	0.80	0.76	0.77	0.78	0.75	0.70	0.72	0.77	0.67	0.76

Cash Flow Status	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Cash Flows from Operating Activities (million yen)	4,197	3,750	5,017	3,236	3,766	4,955	5,520	724	7,091	7,528
Cash Flows from Investing Activities (million yen)	-7,687	-3,336	-1,130	-5,694	-5,842	-3,804	-2,700	-2,883	-2,008	-2,138
Cash Flows from Financing Activities (million yen)	1,154	-477	-1,858	-1,510	4,946	255	-2,336	-1,030	1,646	-5,045
Cash and Cash Equivalents at End of Period (million yen)	9,401	9,296	11,402	7,278	10,126	11,531	12,151	9,051	15,947	16,556

Per-Share Indicators	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Earnings per Share(EPS) (yen)	208.18	236.98	330.29	254.11	198.17	251.97	244.81	-41.87	122.81	270.08
Book Value per Share(BPS) (yen)	2,425.27	2,649.71	2,970.75	3,082.83	3,114.97	3,405.28	3,610.31	3,593.49	3,839.89	4,044.52
Dividends per Share (yen)	50.00	60.00	70.00	70.00	70.00	70.00	80.00	80.00	65.00	100.00

Stock Profitability	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025
Closing Share Price (yen)	328	427	875	3480	3750	3680	2759	1885	3670	2752
PER (times)	7.9	9.0	13.2	13.7	18.9	14.6	11.3	-45.0	29.9	10.2
PBR (times)	0.7	0.8	1.5	1.1	1.2	1.1	0.8	0.5	1.0	0.7
TSR (%)	-2.3	48.5	121.3	305.7	9.8	0.0	-22.9	-28.8	98.1	-22.3