(Unit : millions of yen)

| | 2020 | 2021 | 2022 | 2023 | 2024 |
|---|-----------|-----------|-----------|-----------|--------|
| Assets | | | | | |
| Current assets | | | | | |
| Cash and deposits | 198,982 | 236,237 | 187,126 | 190,318 | 295,7 |
| Notes and accounts receivable - trade | 271,628 | 278,641 | 265,466 | 266,122 | 280,9 |
| Merchandise and finished goods | 93,947 | 96,805 | 121,238 | 115,123 | 110, |
| Work in process | 28,383 | 27,993 | 34,186 | 23,687 | 23,3 |
| Raw materials and supplies | 67,877 | 79,080 | 95,151 | 86,383 | 90,9 |
| Deferred tax assets | - | - | - | - | |
| Other | 62,917 | 81,201 | 86,272 | 72,019 | 74, |
| Allowance for doubtful accounts | (1,092) | (1,426) | (1,254) | (1,731) | (2,1 |
| Total current assets | 722,644 | 798,531 | 788,183 | 751,922 | 873, |
| Non-current assets | | | | | · |
| Property, plant and equipment | | | | | |
| Buildings and structures, net | 142,300 | 136,541 | 138,242 | 154,659 | 150, |
| Machinery, equipment and vehicles, net | 222,036 | 199,209 | 214,718 | 218,346 | 217, |
| Tools, furniture and fixtures, net | 29,601 | 23,276 | 24,280 | 25,021 | 25, |
| Land | 264,589 | 242,556 | 234,425 | 230,806 | 213, |
| Leased assets | 29,613 | 19,157 | 19,389 | 12,403 | 15, |
| Construction in progress | 38,980 | 38,782 | 50,866 | 37,351 | 60, |
| Total property, plant and equipment | 727,119 | 659,521 | 681,918 | 678,586 | 683, |
| | 727,119 | 039,321 | 001,910 | 070,360 | 003, |
| Intangible assets | 250 200 | 211 766 | 205.255 | 205 100 | 267 |
| Goodwill | 359,200 | 311,766 | 295,355 | 285,199 | 267, |
| Customer related assets | 152,564 | 141,141 | 133,639 | 128,908 | 121, |
| Other | 86,679 | 69,582 | 65,352 | 56,482 | 38, |
| Total intangible assets | 598,443 | 522,489 | 494,346 | 470,589 | 427, |
| Investments and other assets | | | | | |
| Investment securities | 106,408 | 103,798 | 84,041 | 72,503 | 71, |
| Net defined benefit asset | 21,184 | 33,088 | 18,046 | 28,038 | 38, |
| Deferred tax assets | 15,883 | 15,207 | 17,169 | 14,965 | 15, |
| Other | 19,671 | 10,223 | 17,340 | 16,513 | 16, |
| Allowance for doubtful accounts | (7,747) | (466) | (622) | (1,163) | (1,4 |
| Total investments and other assets | 155,399 | 161,850 | 135,973 | 130,856 | 140, |
| Total non-current assets | 1,480,962 | 1,343,859 | 1,312,238 | 1,280,031 | 1,251, |
| Total assets | 2,203,606 | 2,142,390 | 2,100,421 | 2,031,953 | 2,124, |
| Liabilities | | | | | |
| Current liabilities | | | | | |
| Notes and accounts payable - trade | 164,356 | 207,745 | 195,356 | 177,375 | 177, |
| Short-term loans payable | 62,645 | 59,451 | 72,419 | 52,489 | 55, |
| Current portion of long-term loans payable | 31,387 | 52,858 | 42,677 | 23,552 | 23, |
| Commercial papers | 10,000 | 15,000 | - | 10,000 | |
| Current portion of bonds | 25,000 | 19,999 | - | 40,000 | 60 |
| Provision for repairs | 28 | 4,848 | 19 | 794 | |
| Provision for bonuses | 8,815 | 8,815 | 9,489 | 10,593 | 13 |
| Provision for bonuses for directors | - | 71 | 47 | 109 | |
| Provision for stock benefits | 13 | 39 | 21 | 81 | |
| Provision for business structure improvement | 1,748 | - | | 621 | 3, |
| Other | 108,078 | 119,824 | 142,524 | 146,267 | 153, |
| Total current liabilities | 412,071 | 488,650 | 462,551 | 461,881 | 486, |
| | 412,071 | 400,030 | 402,331 | 401,001 | 400, |
| Non-current liabilities | 66.020 | 146.045 | 250.054 | 250,000 | 215 |
| Bonds payable | 66,929 | 146,945 | 259,954 | 250,000 | 315, |
| Long-term loans payable | 839,436 | 536,503 | 672,446 | 625,840 | 549, |
| Deferred tax liabilities | 63,372 | 60,144 | 51,416 | 36,321 | 37, |
| Deferred tax liabilities for land revaluation | 30,241 | 30,128 | 29,525 | 28,448 | 25, |
| Provision for repairs | 3,168 | 96 | 1,260 | 2,430 | 3, |
| Provision for stock benefits long term | 204 | 196 | 302 | 353 | |
| Provision for stock benefits long term | 204 | 190 | 302 | 333 | |

| Net defined benefit liability | 24,750 | 17,523 | 9,981 | 9,961 | 10,087 |
|---|-----------|-----------|-----------|-----------|-----------|
| Other | 44,701 | 42,941 | 37,538 | 37,474 | 37,569 |
| Total non-current liabilities | 1,073,455 | 835,287 | 1,063,192 | 991,404 | 980,149 |
| Total liabilities | 1,485,526 | 1,323,937 | 1,525,744 | 1,453,285 | 1,466,571 |
| Net assets | | | | | |
| Shareholders' equity | | | | | |
| Capital stock | 140,564 | 182,146 | 182,146 | 182,146 | 182,146 |
| Capital surplus | 78,190 | 119,772 | 108,140 | 108,140 | 108,378 |
| Retained earnings | 165,572 | 143,335 | 163,425 | 137,269 | 152,332 |
| Treasury shares | (11,657) | (11,655) | (11,612) | (11,593) | (13,172) |
| Total shareholders' equity | 372,669 | 433,598 | 442,100 | 415,963 | 429,684 |
| Accumulated other comprehensive income | | | | | |
| Valuation difference on available-for-sale securities | 3,728 | 2,838 | 559 | 194 | 108 |
| Deferred gains or losses on hedges | 908 | 1,167 | 1,461 | 1,196 | (224) |
| Revaluation reserve for land | 29,034 | 28,928 | 27,915 | 26,113 | 54,686 |
| Foreign currency translation adjustment | (506) | 38,421 | 72,008 | 99,217 | 132,088 |
| Remeasurements of defined benefit plans | 128 | 9,036 | 6,211 | 10,154 | 15,132 |
| Total accumulated other comprehensive income | 33,292 | 80,391 | 108,154 | 136,875 | 201,791 |
| Non-controlling interests | 312,119 | 304,463 | 24,423 | 25,830 | 26,921 |
| Total net assets | 718,080 | 818,452 | 574,677 | 578,668 | 658,395 |
| Total liabilities and net assets | 2,203,606 | 2,142,390 | 2,100,421 | 2,031,953 | 2,124,966 |

(Unit : millions of ven)

| | 2020 | 2021 | 2022 | | llions of yen |
|---|------|------|------|-----------|---------------|
| Assaha | 2020 | 2021 | 2022 | 2023 | 2024 |
| Assets | | | | | |
| Current assets | | | | | |
| Cash and cash equivalents | - | - | - | 190,642 | 294,65 |
| Trade receivables | - | - | - | 265,511 | 274,48 |
| Inventories | - | - | - | 224,571 | 220,81 |
| Income taxes receivable | - | - | - | 7,574 | 3,67 |
| Other financial assets | - | - | - | 27,572 | 28,73 |
| Other current assets | - | - | - | 35,214 | 36,18 |
| Subtotal | - | - | - | 751,084 | 858,54 |
| Assets held for sale | - | - | - | 14,346 | 28,00 |
| Total current assets | - | - | - | 765,430 | 886,54 |
| Non-current assets | | | | | |
| Property, plant and equipment | - | - | - | 668,686 | 670,77 |
| Intangible assets | - | - | - | 461,422 | 442,41 |
| Retirement benefit asset | - | - | - | 28,038 | 38,51 |
| Deferred tax assets | - | - | - | 14,174 | 17,86 |
| Investments accounted for using the equity method | - | - | - | 68,707 | 70,39 |
| Other financial assets | - | - | - | 22,127 | 23,64 |
| Other non-current assets | - | - | - | 26,011 | 22,46 |
| Total non-current assets | - | - | - | 1,289,164 | 1,286,07 |
| Total assets | - | - | - | 2,054,594 | 2,172,62 |
| iabilities | | | | | |
| Current liabilities | | | | | |
| Trade payables | _ | - | - | 177,776 | 171,43 |
| Bonds and borrowings | - | - | - | 123,343 | 137,86 |
| Accrued expenses | - | - | - | 37,766 | 38,15 |
| Income taxes payable | | - | - | 3,779 | 8,34 |
| Lease liabilities | - | - | - | 5,228 | 4,83 |
| Provisions | | - | - | 927 | 3,35 |
| Other financial liabilities | _ | _ | - | 93,445 | 96,93 |
| Other current liabilities | _ | _ | _ | 21,695 | 17,70 |
| Subtotal | | _ | _ | 463,959 | 478,63 |
| Liabilities directly associated with assets held for sale | 1 | | | 103,333 | 16,54 |
| · | | | | 462.052 | |
| Total current liabilities | - | - | - | 463,959 | 495,17 |

| Bonds and borrowings | _ | _ | _ | 875,377 | 8 |
|---|---|---|---|-----------|-------------|
| • | | - | | | |
| Retirement benefit liability | - | - | - | 10,513 | |
| Provisions | - | - | - | 6,106 | |
| Lease liabilities | - | - | - | 26,197 | |
| Other financial liabilities | - | - | - | 14,685 | |
| Deferred tax liabilities | - | - | - | 65,647 | |
| Other non-current liabilities | - | - | - | 5,599 | |
| Total non-current liabilities | - | - | - | 1,004,124 | 9 |
| Total liabilities | - | - | - | 1,468,083 | 1,4 |
| Equity | | | | | |
| Share capital | - | - | - | 182,146 | 18 |
| Capital surplus | - | - | - | 104,692 | 1 |
| Treasury shares | - | - | - | △ 11,593 | \triangle |
| Retained earnings | - | - | - | 249,838 | 3 |
| Accumulated other comprehensive income | - | - | - | 35,046 | |
| Total equity attributable to owners of the parent | - | - | - | 560,129 | 6 |
| Non-controlling interests | - | - | - | 26,382 | |
| Total equity | - | - | - | 586,511 | 6 |
| otal liabilities and equity | | | | 2,054,594 | 2,1 |

Resonac Holdings Corporation

| (Unit | : | millions | of y | en) |
|-------|---|----------|------|-----|

| | 2020 | 2021 | 2022 | 2023 | illions of yen 2024 |
|---|----------|-----------|-----------|-----------|------------------------|
| Net sales | 973,700 | 1,419,635 | 1,392,621 | 1,288,869 | 1,389,277 |
| Cost of sales | 814,378 | 1,081,642 | 1,089,639 | 1,042,252 | 1,055,295 |
| Gross profit | 159,322 | 337,994 | 302,983 | 246,617 | 333,982 |
| Selling, general and administrative expenses | 178,771 | 250,796 | 243,611 | 250,380 | 255,232 |
| Operating income (loss) | (19,449) | 87,198 | 59,371 | (3,764) | 78,750 |
| Non-operating income | (==,::=, | ,= | 5575. | (-7:7) | |
| Interest income | 882 | 741 | 1,068 | 1,840 | 2,223 |
| Dividend income | 1,523 | 1,527 | 766 | 400 | 517 |
| Share of profit of entities accounted for using equity method | 1,245 | 5,251 | 3,630 | 3,589 | 4,548 |
| Foreign exchange gains | | 4,281 | 10,632 | 1,967 | 1,696 |
| Rent income on non-current assets | 1,522 | - | - | 1,599 | 1,050 |
| Subsidy income | 1,388 | | | 1,555 | |
| Miscellaneous income | 4,992 | 6,840 | 6,465 | 4,859 | 5,879 |
| | | | - | | |
| Total non-operating income | 8,642 | 18,640 | 22,561 | 14,253 | 14,864 |
| Non-operating expenses | 5 005 | 10.000 | 45.744 | 10.070 | 40 === |
| Interest expenses | 6,986 | 10,006 | 15,744 | 13,370 | 13,555 |
| Financing expenses | 16,075 | - | - | - | 2,550 |
| Environmental expenses | - | - | - | - | |
| Loss on mothballing of operation | - | - | - | - | |
| Miscellaneous expenses | 10,103 | 8,971 | 6,822 | 11,893 | 7,817 |
| Total non-operating expenses | 33,164 | 18,977 | 22,565 | 25,263 | 23,922 |
| Ordinary income | (43,971) | 86,861 | 59,367 | (14,773) | 69,692 |
| extraordinary income | | | | | |
| Gain on sales of non-current assets | 2,974 | 1,255 | 13,578 | 3,720 | 28,444 |
| Gain on sales of investment securities | 4,959 | 5,967 | 5,187 | - | |
| Gain on liquidation of subsidiaries | - | - | - | - | |
| Gain on sale of businesses | - | - | - | 24,638 | |
| Other | 497 | 15,811 | 4,515 | 5,976 | 3,576 |
| Total extraordinary income | 8,430 | 23,033 | 23,280 | 34,335 | 32,020 |
| Extraordinary losses | | | | | |
| Loss on sales and retirement of non-current assets | 2,956 | 4,988 | 6,153 | 5,889 | 4,400 |
| Impairment loss | 16,602 | 11,564 | 10,091 | 26,183 | 24,480 |
| Special retirement expenses | - | - | - | 6,573 | |
| Provision for business structure improvement | - | - | - | - | 3,516 |
| Loss on sale of businesses | - | 12,078 | 3,504 | - | |
| Business structuring expenses | 5,908 | 32,767 | - | - | |
| Loss related to the Antimonopoly Act | - | - | 5,579 | - | |
| Other | 7,253 | 25,571 | 8,737 | 7,100 | 2,672 |
| Total extraordinary losses | 32,720 | 86,968 | 34,064 | 45,746 | 35,068 |
| Profit (loss) before income taxes | (68,260) | 22,926 | 48,583 | (26,184) | 66,644 |
| Income taxes - current | 6,891 | 26,957 | 18,617 | 9,483 | 15,114 |
| Income taxes - deferred | (10,051) | (6,688) | (8,092) | (17,642) | (5,238 |
| Total income taxes | (3,160) | 20,270 | 10,525 | (8,159) | 9,876 |
| Net income (loss) | (65,101) | 2,657 | 38,058 | (18,026) | 56,768 |
| Net income (loss) attributable to non-controlling interests | 11,203 | 14,751 | 7,265 | 929 | 1,347 |
| | 11,203 | 11,731 | ,,203 | 223 | 1,57/ |

| Consolidated Statements of Comprehensive Income | | | | | |
|--|----------|--------|---------|----------|--------|
| Net income (loss) | (65,101) | 2,657 | 38,058 | (18,026) | 56,76 |
| Other comprehensive income | | | | | |
| Valuation difference on available-for-sale securities | (6,101) | (949) | (2,246) | (255) | (5 |
| Deferred gains or losses on hedges | 474 | 259 | 294 | (265) | (1,419 |
| Foreign currency translation adjustment | (4,770) | 39,074 | 32,932 | 27,695 | 33,35 |
| Remeasurements of defined benefit plans, net of tax | 5,257 | 8,927 | (2,805) | 6,190 | 4,97 |
| accounted for using equity method | 54 | 958 | 1,763 | 887 | 1,22 |
| Total other comprehensive income | (5,087) | 48,268 | 29,937 | 34,252 | 38,13 |
| Comprehensive income | (70,188) | 50,925 | 67,995 | 16,227 | 94,90 |
| (Comprehensive income attributable to) | | | | | |
| Comprehensive income attributable to owners of the parent | (81,294) | 35,111 | 59,569 | 14,003 | 91,76 |
| Comprehensive income attributable to non-controlling interests | 11,107 | 15,814 | 8,426 | 2,223 | 3,13 |

Resonac Holdings Corporation

(Unit: millions of yen)

| | | | | , | nillions of yen) |
|--|------|------|------|-------------|------------------|
| | 2020 | 2021 | 2022 | 2023 | 2024 |
| Revenue | - | - | - | 1,295,395 | 1,391,480 |
| Cost of sales | - | - | - | (1,066,822) | (1,080,381) |
| Gross profit | - | - | - | 228,573 | 311,099 |
| Selling, general and administrative expenses | - | - | - | (246,476) | (242,936) |
| Other income | - | - | - | 37,319 | 38,713 |
| Other expenses | - | - | - | (28,823) | (17,840) |
| Operating profit (loss) | - | - | - | (9,407) | 89,036 |
| Finance income | - | - | - | 4,151 | 4,755 |
| Finance costs | - | - | - | (14,869) | (15,942) |
| Share of profit of investments accounted for using the equity | _ | _ | _ | 5,907 | 6,798 |
| method | | | | · | · |
| Profit (loss) before tax | - | - | - | (14,218) | 84,647 |
| Income tax expense | - | - | - | 7,701 | (9,875) |
| Profit (loss) | - | - | - | (6,517) | 74,772 |
| Profit (loss) attributable to | - | - | - | | |
| Owners of the parent | - | - | - | (6,505) | 73,503 |
| Non-controlling interests | - | - | - | (12) | 1,269 |
| ther comprehensive income | | | | | |
| Items that will not be reclassified to profit or loss | | | | | |
| Net changes in fair value of financial assets measured at fair | _ | _ | _ | (400) | 1,646 |
| value through other comprehensive income | | | | ` ' | |
| Remeasurements of defined benefit plans | - | - | - | 7,781 | 6,997 |
| Share of other comprehensive income of investments accounted for using the equity method | - | - | - | 118 | (83) |
| Total | - | - | - | 7,499 | 8,560 |
| Items that may be reclassified to profit or loss | | | | | |
| Exchange differences on translation of foreign operations | - | - | - | 29,538 | 33,519 |
| Net changes in fair value of cash flow hedges | - | - | - | (269) | (1,418) |
| Share of other comprehensive income of investments accounted | | _ | _ | 796 | 1,309 |
| for using the equity method | | | | | · · |
| Total | - | - | - | 30,065 | 33,410 |
| Total other comprehensive income | - | - | - | 37,564 | 41,970 |
| Comprehensive income | - | - | - | 31,047 | 116,742 |
| Comprehensive income attributable to | | | | | |
| Owners of the parent | - | - | - | 29,141 | 113,682 |
| Non-controlling interests | | _ | _ | 1,906 | 3,060 |

Resonac Holdings Corporation (Unit: millions of yen)

| | 2020 | 2021 | 2022 | 2023 | 2024 |
|--|-----------|----------|----------|----------|----------|
| Cash flows from operating activities | ' | ' | | | |
| Income (loss) before income taxes and minority interests | (68,260) | 22,926 | 48,583 | (26,184) | 66,64 |
| Depreciation | 68,643 | 97,726 | 92,716 | 92,516 | 94,77 |
| Impairment loss | 16,602 | 11,564 | 10,091 | 26,183 | 24,48 |
| Amortization of goodwill | 9,322 | 17,720 | 16,843 | 16,953 | 17,19 |
| Amortization of negative goodwill | - | - | - | - | |
| Increase (decrease) in allowance for doubtful accounts | (791) | - | - | - | |
| Increase (decrease) in provision for business structure improvement | (179) | - | - | - | |
| Increase (decrease) in provision for loss on guarantees | - | - | - | - | |
| Increase (decrease) in net defined benefit liability | 2,431 | 4,038 | (2,383) | (10,292) | (10,601 |
| Interest and dividend income | (2,405) | (2,267) | (1,834) | (2,240) | (2,740 |
| Interest expenses | 6,986 | 10,006 | 15,744 | 13,370 | 13,555 |
| Financing expenses | 16,075 | - | | - | |
| Share of (profit) loss of entities accounted for using equity method | (1,245) | (5,251) | (3,630) | (3,589) | (4,548) |
| Loss (gain) on sales and valuation of investment securities | (2,619) | (5,101) | (4,952) | 462 | (74 |
| Loss on retirement of non-current assets | 2,627 | 4,838 | 6,045 | 5,803 | 4,297 |
| Loss (gain) on sales of non-current assets | (2,645) | (1,104) | (13,470) | (3,634) | (28,341 |
| Loss (gain) on sales of businesses | - | (3,045) | 3,504 | (24,638) | |
| Business structuring expenses | 5908 | 32,767 | - | - | |
| Loss related to the Antimonopoly Act | - | | 5,579 | - | |
| Decrease (increase) in notes and accounts receivable - trade | 14,879 | (51,628) | 23,653 | 1,131 | (5,812 |
| Decrease (increase) in inventories | 70,713 | (43,739) | (40,083) | 28,081 | 7,660 |
| Increase (decrease) in notes and accounts payable - trade | (22,744) | 72,694 | (18,592) | (16,570) | (3,361 |
| Other, net | 13,272 | (34,230) | 1,157 | 34,077 | 2,329 |
| Subtotal | 127,540 | 127,914 | 138,971 | 131,429 | 175,458 |
| Interest and dividend income received | 6,546 | 7,266 | 8,686 | 7,064 | 9,184 |
| Interest expenses paid | (5,371) | (9,999) | (15,641) | (12,233) | (12,144 |
| Income taxes (paid) refund | (19,429) | (9,898) | (31,667) | (7,574) | (7,245 |
| Net cash provided by (used in) operating activities | 109,286 | 115,283 | 100,349 | 118,686 | 165,254 |
| Cash flows from investing activities | | | | | |
| Payments into time deposits | (885) | (1,666) | (1,606) | (1,146) | (1,107 |
| Proceeds from withdrawal of time deposits | 1,144 | 1,507 | 2,570 | 1,096 | 1,21 |
| Purchase of property, plant and equipment | (64,500) | (67,741) | (87,857) | (87,105) | (86,403 |
| Proceeds from sales of property, plant and equipment | 7,723 | 2,223 | 20,960 | 6,169 | 33,608 |
| Purchase of investment securities | (286) | (3,270) | (1,667) | (38) | (76 |
| Proceeds from sales of investment securities | 22,697 | 9,318 | 22,019 | 3,283 | 459 |
| Purchase of shares of subsidiaries resulting in change in | | 3,310 | 22,013 | 3,203 | 13. |
| scope of consolidation | (890,230) | - | - | (4,552) | |
| Proceeds from sales of investments in subsidiaries resulting in change in scope of consolidation | - | 84,133 | - | 31,692 | |
| Net decrease (increase) in short-term loans receivable | 67 | (1,230) | 774 | (12) | (559 |
| Payments of long-term loans receivable | (630) | (246) | (410) | (892) | (1,551 |
| Collection of long-term loans receivable | 275 | 14,271 | 251 | 910 | 1,089 |
| Other, net | (5,425) | (8,693) | (9,701) | (11,274) | 1,726 |
| Net cash provided by (used in) investing activities | (930,047) | 28,606 | (54,667) | (61,869) | (51,601) |

| Net increase (decrease) in short-term loans payable | (19,226) | 6,352 | 11,838 | (20,138) | 2,5 |
|---|----------|-----------|-----------|-----------|--------|
| Net increase (decrease) in commercial papers | 10,000 | 5,000 | (15,000) | 10,000 | (10,0 |
| Proceeds from long-term loans payable | 702,163 | 24,300 | 409,600 | 65,300 | 172, |
| Repayments of long-term loans payable | (44,134) | (307,247) | (285,642) | (131,665) | (250,7 |
| Proceeds from issuance of bonds | - | 99,539 | 112,536 | 29,843 | 124, |
| Redemption of bonds | - | (25,000) | (20,000) | - | (40,0 |
| Proceeds from issuance of common stock | 268,503 | 82,405 | - | - | |
| Purchase of treasury shares | (3) | (7) | (3) | (4) | (1, |
| Proceeds from sales of treasury shares | 18 | 0 | - | - | |
| Cash dividends paid | (11,674) | (9,479) | (11,758) | (11,794) | (11, |
| Proceeds from stock issuance to non controlling shareholders | - | 29,766 | - | - | |
| Cash dividends paid to non controlling shareholders | (1,397) | (16,117) | (13,025) | (1,263) | (1, |
| Purchase of investments in subsidiaries without change in scope of consolidation | (1,987) | (5,293) | (287,635) | - | (|
| Other, net | (5,740) | (5,960) | (4,875) | (3,159) | (3, |
| Net cash provided by (used in) financing activities | 896,521 | (121,741) | (103,964) | (62,880) | (19, |
| Effect of exchange rate change on cash and cash equivalents | 434 | 14,634 | 10,027 | 9,922 | 11 |
| Net increase (decrease) in cash and cash equivalents | 76,194 | 36,782 | (48,255) | 3,859 | 105 |
| Cash and cash equivalents at beginning of period | 121,734 | 197,928 | 234,938 | 186,056 | 189 |
| Increase in cash and cash equivalents from newly consolidated subsidiary | - | 229 | - | - | |
| Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation | - | - | - | - | |
| Cash and cash equivalents at end of period | 197,928 | 234,938 | 186,683 | 189,915 | 295 |

Resonac Holdings Corporation

| | 2020 | 2021 | 2022 | (Unit : n 2023 | 202 |
|--|------|------|------|-------------------|-----|
| Cash flows from operating activities | | | | | |
| Profit (loss) | - | - | _ | △ 6,517 | |
| Depreciation and amortization | - | - | - | 96,486 | |
| Income tax expense | _ | - | - | △ 7,701 | |
| Impairment losses (reversal of impairment losses) | - | _ | | 27,790 | |
| Interest and dividend income | _ | _ | _ | △ 2,245 | Δ |
| Interest expenses | _ | | _ | 13,702 | |
| Share of loss (profit) of investments accounted for using the equity method | | _ | _ | △ 5,907 | |
| Decrease (increase) in trade receivables | | _ | | 6,572 | |
| Decrease (increase) in accounts receivable - other | | _ | | 21,972 | |
| Decrease (increase) in inventories | | _ | | 31,592 | |
| | | | | | |
| Increase (decrease) in trade payables | - | - | - | △ 21,808 | |
| Increase or decrease in retirement benefit asset or liability | - | - | - | △ 10,466 | Δ |
| Other | - | - | - | △ 11,491 | Δ. |
| Subtotal | | - | - | 131,979 | 1 |
| Interest received | - | - | - | 1,955 | |
| Dividends received | - | - | - | 5,265 | |
| Interest paid | - | - | - | △ 12,425 | Δ |
| Income taxes refund (paid) | - | - | - | △ 8,059 | |
| Net cash provided by (used in) operating activities | - | - | - | 118,715 | 1 |
| Cash flows from investing activities | | | | | |
| Purchase of property, plant and equipment | - | - | - | △ 85,559 | Δ |
| Proceeds from sale of property, plant and equipment | - | - | - | 5,535 | |
| Proceeds from sale of subsidiaries and businesses | - | - | - | 31,692 | |
| Purchase of securities and other investments | - | - | - | △ 358 | |
| Proceeds from sale and redemption of securities and other investments | - | - | - | 3,283 | |
| Net decrease (increase) in short-term loans receivable | - | - | - | 688 | |
| Other | - | - | - | △ 10,439 | |
| Net cash provided by (used in) investing activities | - | - | - | △ 55,158 | Δ |
| Cash flows from financing activities | | | | | |
| Net increase (decrease) in short-term borrowings | - | - | - | △ 23,721 | |
| Net increase (decrease) in commercial papers | - | - | - | 10,000 | Δ |
| Proceeds from long-term borrowings | - | - | - | 65,300 | 1 |
| Repayments of long-term borrowings | - | - | - | △ 131,724 | △ 2 |
| Proceeds from issuance of bonds | - | - | - | 29,843 | |
| Redemption of bonds | _ | - | - | - | Δ |
| Proceeds from issuance of convertible bonds with share acquisition rights | - | - | | - | |
| Repayments of lease liabilities | - | _ | _ | △ 5,171 | |
| Payments for acquisition of interests in subsidiaries from non-controlling interests | _ | | _ | △ 4,552 | |
| Purchase of treasury shares | - | _ | _ | △ 4 | |
| Dividends paid to owners of the parent | | | | △ 11,794 | Δ |
| | | | | | |
| Dividends paid to non-controlling interests | - | - | | △ 1,263 | |
| Other | - | - | | | |
| Net cash provided by (used in) financing activities | - | - | - | △ 73,086 | Δ |
| Effect of exchange rate changes on cash and cash equivalents | - | - | | 11,471 | |
| Net increase (decrease) in cash and cash equivalents | - | - | - | 1,942 | 1 |
| Cash and cash equivalents at beginning of period | - | - | - | 188,700 | 1 |
| Net increase (decrease) in cash and cash equivalents resulting from transfer to assets held for sale | - | - | - | - | |
| Cash and cash equivalents at end of period | - | - | - | 190,642 | 2 |