

Isetan Mitsukoshi Holdings Ltd. Full-year data

Unit : Millions of yen

Business results	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3	2024/3
Net sales	1,321,512	1,272,130	1,287,253	1,253,457	1,256,386	1,196,803	1,119,191	816,009	418,338	487,407	536,441
Total Net sales	-	-	-	-	-	-	-	-	912,114	1,088,465	1,224,663
Operating profit	34,646	33,083	33,107	23,935	24,413	29,229	15,679	(20,976)	5,940	29,606	54,369
Ordinary profit	38,440	34,563	36,704	27,418	27,325	31,995	19,771	(17,171)	9,520	30,017	59,877
Profit(loss) attributable to owners of parent	21,166	29,886	26,506	14,976	(960)	13,480	(11,187)	(41,078)	12,338	32,377	55,580
Operating profit margin (%)	2.6	2.6	2.6	1.9	1.9	2.4	1.4	(2.6)	1.4	6.1	10.1

We have applied revenue recognition standard from FY2021.

Financial position	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3	2024/3
Total assets	1,284,658	1,291,560	1,293,043	1,312,074	1,275,535	1,247,427	1,223,800	1,198,303	1,168,574	1,217,308	1,225,103
Net assets	541,069	577,655	574,316	579,782	588,091	585,715	550,161	508,275	517,660	552,519	600,824
Shareholders' equity	524,591	560,362	563,264	568,858	576,396	575,531	542,345	501,936	511,796	546,120	593,918
Return on equity (ROE) (%)	4.2	5.5	4.7	2.6	(0.2)	2.3	(2.0)	(7.9)	2.5	6.1	9.8
Return on assets (ROA) (%)	2.8	2.6	2.6	1.8	1.9	2.3	1.3	(1.7)	0.5	2.5	4.5
Capital adequacy ratio (%)	40.8	43.4	43.6	43.4	45.2	46.1	44.3	41.9	43.8	44.9	48.5

Cash flows	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3	2024/3
Cash flows from operating activities	46,022	49,448	43,099	35,373	72,972	28,286	16,281	1,197	37,914	66,301	56,895
Cash flows from investing activities	(19,221)	(34,374)	(24,481)	(40,913)	(26,981)	(22,450)	(9,965)	(4,737)	(17,371)	(27,026)	(27,015)
Cash flows from financing activities	(16,151)	(17,372)	(3,711)	2,413	(52,753)	(9,063)	20,259	29,733	(39,927)	(16,198)	(68,485)
Cash and Cash Equivalents at end of year	50,601	50,229	64,238	60,024	53,969	50,147	76,659	102,797	84,472	109,039	72,390

Unit : Yen

Per share data	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3	2024/3
Cash Dividend per Share	11.00	11.00	12.00	12.00	12.00	12.00	12.00	9.00	10.00	14.00	34.00
Net Assets per Share	1,329.45	1,421.72	1,438.17	1,460.32	1,478.74	1,475.74	1,426.61	1,317.23	1,341.41	1,430.07	1,582.36
Basic earnings per share	53.65	75.74	67.41	38.27	(2.47)	34.58	(28.90)	(107.96)	32.36	84.82	145.79
Payout Ratio (%)	20.5	14.5	17.8	31.4	-	34.7	-	-	30.9	16.5	23.3

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Non-financial data	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3	2022/3	2023/3
CO2 Emissions = GHG Emissions (SCOPE1+2)(t-co2)*1	-	-	-	-	237,986	213,224	199,691	175,201	140,267	143,245	131,445
Energy Consumption per Unit*1	-	-	-	-	916.1	887.6	857.1	823.5	855.7	782.8	797.9
Total amount of Wastewater(Thousands of m ³)*1	-	-	-	-	3,005	2,879	2,720	2,464	1,760	1,802	1,923
% of Ruduction of CO2 Emissions Compared with FY2013(%)*1	-	-	-	-	5.2	15.1	20.5	30.2	44.1	42.9	47.6
% of Ruduction of Energy Consumption Compared with FY2010(%)*1	-	-	-	-	15.6	18.3	21.1	24.2	21.2	27.9	26.5
% of Ruduction of Total amount of Wastewater Compared with FY2013(%)*1	-	-	-	-	10.9	14.7	19.4	27.0	47.8	46.6	43.0
% of Females in Management Positions(%)*2	-	-	-	-	22.6	23.9	25.6	25.9	26.7	27.1	30.6
% of Male Employees Usage of Childcare leave(%)*2	-	-	-	-	27.0	23.5	21.8	23.3	21.7	30.9	97.4

*1. The boundary pertaining to the environment includes Isetan Mitsukoshi Holdings Ltd., Isetan Mitsukoshi Ltd., the Group department stores in Japan and (some) affiliates in Japan.

*2. The boundary refers to Isetan Mitsukoshi Ltd. (companies in the Department Store Business located in the Tokyo Metropolitan area).

*3. Calculation method changed from 2023

Isetan Mitsukoshi Holdings Ltd. Quarterly data

Unit : Millions of yen

Business results	2023/3 1Q	2023/3 2Q	2023/3 3Q	2023/3 4Q	2024/3 1Q	2024/3 2Q	2024/3 3Q	2024/3 4Q	2025/3 1Q	2025/3 2Q	2025/3 3Q
Net sales	101,615	222,874	367,194	487,407	118,680	248,518	401,771	536,441	129,694	264,093	417,450
Total Net sales	242,897	495,684	819,612	1,088,465	277,744	561,433	910,243	1,224,663	317,929	619,108	978,621
Operating profit	3,965	8,946	24,552	29,606	8,654	20,190	40,939	54,369	18,868	34,884	59,939
Ordinary profit	4,527	9,542	25,617	30,017	10,101	22,907	44,976	59,877	21,209	38,711	66,043
Profit(loss) attributable to owners of parent	5,652	7,771	19,562	32,377	6,805	14,865	31,108	55,580	13,702	25,394	46,479
Operating profit margin (%)	3.9	4.0	6.7	6.1	7.3	8.1	10.2	10.1	14.5	13.2	14.4

We have applied revenue recognition standard from FY2021.