

Isetan Mitsukoshi Holdings Ltd. Full-year data

Unit : Millions of yen

| Business results | 2012/3 | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2018/3 | 2019/3 | 2020/3 | 2021/3 | 2022/3 |
|---|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|----------|---------|
| Net sales | 1,239,921 | 1,236,333 | 1,321,512 | 1,272,130 | 1,287,253 | 1,253,457 | 1,256,386 | 1,196,803 | 1,119,191 | 816,009 | 418,338 |
| Total Net sales | - | - | - | - | - | - | - | - | - | - | 912,114 |
| Operating income | 23,834 | 26,639 | 34,646 | 33,083 | 33,107 | 23,935 | 24,413 | 29,229 | 15,679 | (20,976) | 5,940 |
| Recurring income | 38,452 | 34,217 | 38,440 | 34,563 | 36,704 | 27,418 | 27,325 | 31,995 | 19,771 | (17,171) | 9,520 |
| Net income (loss) attributable to parent company shareholders | 58,891 | 25,292 | 21,166 | 29,886 | 26,506 | 14,976 | (960) | 13,480 | (11,187) | (41,078) | 12,338 |
| Operating profit margin (%) | 1.9 | 2.2 | 2.6 | 2.6 | 2.6 | 1.9 | 1.9 | 2.4 | 1.4 | (2.6) | 1.4 |

| Financial position | 2012/3 | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2018/3 | 2019/3 | 2020/3 | 2021/3 | 2022/3 |
|--------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|-----------|
| Total assets | 1,227,947 | 1,223,677 | 1,284,658 | 1,291,560 | 1,293,043 | 1,312,074 | 1,275,535 | 1,247,427 | 1,223,800 | 1,198,303 | 1,168,574 |
| Net assets | 468,479 | 505,127 | 541,069 | 577,655 | 574,316 | 579,782 | 588,091 | 585,715 | 550,161 | 508,275 | 517,660 |
| Shareholders' equity | 456,583 | 491,001 | 524,591 | 560,362 | 563,264 | 568,858 | 576,396 | 575,531 | 542,345 | 501,936 | 511,796 |
| Return on equity (ROE) (%) | 13.6 | 5.3 | 4.2 | 55.0 | 4.7 | 2.6 | (0.2) | 2.3 | (2.0) | (7.9) | 2.5 |
| Return on assets (ROA) (%) | 3.1 | 2.8 | 3.1 | 2.7 | 2.8 | 2.1 | 2.1 | 2.5 | 1.6 | (1.4) | 0.8 |
| Shareholders' equity ratio (%) | 37.2 | 40.1 | 40.8 | 43.4 | 43.6 | 43.4 | 45.2 | 46.1 | 44.3 | 41.9 | 43.8 |

| Cash flows | 2012/3 | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2018/3 | 2019/3 | 2020/3 | 2021/3 | 2022/3 |
|--|----------|----------|----------|----------|----------|----------|----------|----------|---------|---------|----------|
| Cash flows from operating activities | 57,843 | 4,438 | 46,022 | 49,448 | 43,099 | 35,373 | 72,972 | 28,286 | 16,281 | 1,197 | 37,914 |
| Cash flows from investing activities | (15,939) | (26,312) | (19,221) | (34,374) | (24,481) | (40,913) | (26,981) | (22,450) | (9,965) | (4,737) | (17,371) |
| Cash flows from financing activities | (44,940) | 2,339 | (16,151) | (17,372) | (3,711) | 2,413 | (52,753) | (9,063) | 20,259 | 29,733 | (39,927) |
| Cash and Cash Equivalents at end of year | 53,017 | 35,781 | 50,601 | 50,229 | 64,238 | 60,024 | 53,969 | 50,147 | 76,659 | 102,797 | 84,472 |

Unit : Yen

| Per share data | 2012/3 | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2018/3 | 2019/3 | 2020/3 | 2021/3 | 2022/3 |
|-----------------------------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|----------|
| Cash Dividend per Share | 10.00 | 10.00 | 11.00 | 11.00 | 12.00 | 12.00 | 12.00 | 12.00 | 12.00 | 9.00 | 10.00 |
| Net Assets per Share | 1,157.37 | 1,244.54 | 1,329.45 | 1,421.72 | 1,438.17 | 1,460.32 | 1,478.74 | 1,475.74 | 1,426.61 | 1,317.23 | 1,341.41 |
| Net Income (loss) per Share | 149.28 | 64.11 | 53.65 | 75.74 | 67.41 | 38.27 | (2.47) | 34.58 | (28.90) | (107.96) | 32.36 |
| Payout Ratio (%) | 6.7 | 15.6 | 20.5 | 14.5 | 17.8 | 31.4 | - | 34.7 | - | - | 30.9 |

| Non-financial data | 2012/3 | 2013/3 | 2014/3 | 2015/3 | 2016/3 | 2017/3 | 2018/3 | 2019/3 | 2020/3 | 2021/3 | 2022/3 |
|--|--------|--------|--------|--------|--------|---------|---------|---------|---------|---------|--------|
| CO2 Emissions = GHG Emissions (SCOPE1+2)(t-co2)*1 | - | - | - | - | - | 237,986 | 213,224 | 199,691 | 175,201 | 140,267 | |
| Energy Consumption per Unit*1 | - | - | - | - | - | 916.1 | 887.6 | 857.1 | 823.5 | 855.7 | |
| Total amount of Wastewater(Thousands of m ³)*1 | - | - | - | - | - | 3,005 | 2,879 | 2,720 | 2,464 | 1,760 | |

Isetan Mitsukoshi Holdings Ltd. Full-year data

| | | | | | | | | | | | |
|--|---|---|---|---|---|------|------|------|------|------|--|
| % of Reduction of CO2 Emissions Compared with FY2013(%)*1 | - | - | - | - | - | 5.2 | 15.1 | 20.5 | 30.2 | 44.1 | |
| % of Reduction of Energy Consumption Compared with FY2010(%)*1 | - | - | - | - | - | 15.6 | 18.3 | 21.1 | 24.2 | 21.2 | |
| % of Reduction of Total amount of Wastewater Compared with FY2013(%)*1 | - | - | - | - | - | 10.9 | 14.7 | 19.4 | 27.0 | 47.8 | |
| % of Females in Management Positions(%)*2 | - | - | - | - | - | 22.6 | 23.9 | 25.6 | 25.9 | 26.7 | |
| % of Male Employees Usage of Childcare leave(%)*2 | - | - | - | - | - | 27.0 | 23.5 | 21.8 | 23.3 | 21.7 | |

*1. The boundary pertaining to the environment includes Isetan Mitsukoshi Holdings Ltd., Isetan Mitsukoshi Ltd., the Group department stores in Japan and (some) affiliates in Japan.

*2. The boundary refers to Isetan Mitsukoshi Ltd. (companies in the Department Store Business located in the Tokyo Metropolitan area).