Isetan Mitsukoshi Holdings Ltd.　Full-year data

Unit : Millions of yen

Business results	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3
Net sales	1,220,772	1,239,921	1,236,333	1,321,512	1,272,130	1,287,253	1,253,457	1,256,386	1,196,803	1,119,191	816,009
Operating income	10,993	23,834	26,639	34,646	33,083	33,107	23,935	24,413	29,229	15,679	(20,976)
Recurring income	27,093	38,452	34,217	38,440	34,563	36,704	27,418	27,325	31,995	19,771	(17,171)
Net income (loss) attributable to parent company shareholders	2,640	58,891	25,292	21,166	29,886	26,506	14,976	(960)	13,480	(11,187)	(41,078)
Operating profit margin (%)	0.9	1.9	2.2	2.6	2.6	2.6	1.9	1.9	2.4	1.4	(2.6)

Financial position	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3
Total assets	1,237,775	1,227,947	1,223,677	1,284,658	1,291,560	1,293,043	1,312,074	1,275,535	1,247,427	1,223,800	1,198,303
Net assets	418,152	468,479	505,127	541,069	577,655	574,316	579,782	588,091	585,715	550,161	508,275
Shareholders' equity	406,501	456,583	491,001	524,591	560,362	563,264	568,858	576,396	575,531	542,345	501,936
Return on equity (ROE) (%)	0.6	13.6	5.3	4.2	55.0	4.7	2.6	(0.2)	2.3	(2.0)	(7.9)
Return on assets (ROA) (%)	2.2	3.1	2.8	3.1	2.7	2.8	2.1	2.1	2.5	1.6	(1.4)
Shareholders' equity ratio (%)	32.8	37.2	40.1	40.8	43.4	43.6	43.4	45.2	46.1	44.3	41.9

Cash flows	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3
Cash flows from operating activities	33,211	57,843	4,438	46,022	49,448	43,099	35,373	72,972	28,286	16,281	1,197
Cash flows from investing activities	(24,419)	(15,939)	(26,312)	(19,221)	(34,374)	(24,481)	(40,913)	(26,981)	(22,450)	(9,965)	(4,737)
Cash flows from financing activities	11,241	(44,940)	2,339	(16,151)	(17,372)	(3,711)	2,413	(52,753)	(9,063)	20,259	29,733
Cash and Cash Equivalents at end of year	56,649	53,017	35,781	50,601	50,229	64,238	60,024	53,969	50,147	76,659	102,797

Unit : Yen

Per share data	2011/3	2012/3	2013/3	2014/3	2015/3	2016/3	2017/3	2018/3	2019/3	2020/3	2021/3
Cash Dividend per Share	7.00	10.00	10.00	11.00	11.00	12.00	12.00	12.00	12.00	12.00	9.00
Net Assets per Share	1,030.60	1,157.37	1,244.54	1,329.45	1,421.72	1,438.17	1,460.32	1,478.74	1,475.74	1,426.61	1,317.23
Net Income (loss) per Share	6.69	149.28	64.11	53.65	75.74	67.41	38.27	(2.47)	34.58	(28.90)	(107.96)
Payout Ratio (%)	104.6	6.7	15.6	20.5	14.5	17.8	31.4	-	34.7	-	-