Consolidated Balance Sheets					(m	nillion yen)
			IFRS			
	2018	2019	2020	2021	2022	2023
Assets						
Current assets				ı	ı	
Cash and cash equivalents	29,408	27,260	56,768	31,231	21,390	36,010
Trade and other receivables	41,329	40,011	40,104	41,657	45,487	48,426
Inventories	42,007	42,960	42,304	47,150	57,565	75,198
Income taxes receivable	572	0	180	189	410	206
Other financial assets	674	665	407	1,257	1,697	3,074
Other current assets	2,339	1,748	1,800	1,999	2,611	2,534
Subtotal	116,331	112,647	141,567	123,485	129,162	165,451
Assets held for sale	1,266	-	-	-	-	
Total current assets	117,598	112,647	141,567	123,485	129,162	165,451
Non-current assets						
Property, plant and equipment	53,541	53,634	52,571	60,193	61,779	60,756
Intangible assets	2,597	3,379	3,546	3,351	3,220	3,023
Other financial assets	13,291	14,445	14,795	15,212	16,203	20,323
Investments accounted for using the equity	4,142	8,238	7 176	7,873	9,141	11,300
method	4,142	0,238	7,176	1,613	9,141	11,300
Other non-current assets	6,422	6,476	3,325	3,141	3,626	3,671
Deferred tax assets	2,232	2,357	1,930	1,950	2,237	1,121
Total non-current assets	82,227	88,531	83,345	91,723	96,209	100,197
Total assets	199,826	201,179	224,913	215,208	225,372	265,648
Liabilities and net assets	'					
Liabilities						
Current liabilities						
Trade and other payables	31,725	29,594	33,681	35,244	35,486	36,750
Borrowings	24,026	29,155	47,465	26,436	34,604	49,876
Current portion of bonds	-	-	-	-	-	997
Income taxes payable	3,616	1,770	2,851	2,530	1,923	2,783
Other financial liabilities	91	975	810	948	849	903
Provisions	-	353	-	-	-	-
Other current liabilities	7,114	6,555	7,429	7,751	7,449	9,118
Subtotal	66,573	68,404	92,238	72,911	80,313	
Liabilities related to assets held for sale	1,617	-		-	-	
Total current liabilities	68,191	68,404	92,238	72,911	80,313	100,430
Non-current liabilities			<u> </u>	<u> </u>	<u> </u>	, , , , , , , , , , , , , , , , , , ,
Long-term debt	12,910	6,197	5,459	7,824	8,346	13,911
Other financial liabilities	4,315	4,246	3,655	3,225	3,520	2,739
Retirement benefit liability	5,291	5,650	5,755	5,963	5,590	5,662
Provisions	1,340	1,061	1,088	1,162	1,155	1,496
Other non-current liabilities	1,051	1,046	872	1,122	1,084	1,261
Deferred tax liabilities	3,360	3,186	3,190	3,456	3,567	3,711
Total non-current liabilities	28,271	21,388	20,023	22,754	23,266	28,783
Total liabilities	96,462	89,793	112,261	95,666	103,580	129,213
Net Assets	1 30,702	03,133	112,201	1 33,000	1 100,000	123,213
Share capital	19,985	19,985	19,985	19,985	19,985	19,985
Capital surplus	22,564	22,669	22,723	22,799	22,836	22,756
Treasury shares	(26,739)	(13,529)	(12,351)	(14,810)	(22,543)	(22,398)
Other components of equity	2,693	3,589	2,888	5,355	8,084	13,904
Retained earnings	81,757	75,629	77,730	84,235	90,708	98,017
Equity attributable to owners of parent	100,261	108,344	110,976	117,565	119,071	132,265
Non-controlling interests	3,102	3,041	1,674	1,977	2,720	4,170
	_					
Total liabilities and not assets	103,363 199,826	111,386	112,651	119,542	121,792	136,435 265,648
Total liabilities and net assets	199,820	201,179	224,913	215,208	225,372	۷05,048

Consolidated Statements of fricome and Comprehensive frico			IFRS		(11	illiloii yeli)
	2018	2019	2020	2021	2022	2023
Revenue	184,595	180,849	183,041	189,652	205,618	224,730
Cost of sales	118,296	115,667	115,469	120,121	134,481	144,935
Gross profit	66,298	65,181	67,572	69,531	71,136	79,794
Selling, general and administrative expenses	53,901	52,986	53,059	55,809	59,232	62,536
Equity gains of affiliated companies	3	108	(914)	416	904	2,217
Core Operating income	12,400	12,304	13,599	14,138	12,808	19,476
Other income	1,897	2,733	1,377	675	713	634
Other expenses	2,069	958	4,293	802	765	2,637
Operating income	12,228	14,079	10,682	14,010	12,757	17,472
Finance income	630	451	523	592	903	959
Finance costs	646	642	581	722	1,103	1,942
Profit before income taxes	12,213	13,888	10,624	13,880	12,557	16,489
Income taxes	3,657	3,574	4,522	3,897	2,790	4,676
Net income	8,555	10,314	6,102	9,983	9,766	11,812
Net income attributable to	1					l
Owners of parent	8,998	10,198	7,425	9,763	9,116	10,432
Non-controlling interests	(442)	115	(1,323)	220	650	1,380
Total	8,555	10,314	6,102	9,983	9,766	11,812
Amounts per share of common stock						
Net income	101.50	114.89	83.73	109.37	105.11	121.17
Diluted net income	101.40	114.73	83.59	109.18	104.91	120.98
Net income	8,555	10,314	6,102	9,983	9,766	11,812
Other comprehensive income	1					<u> </u>
Items that will not be reclassified to profit or loss						
Remeasurements of defined benefit plans	(232)	(163)	65	(0)	399	49
Financial assets measured at fair value through other	(0.005)	1.000	044	(200)	000	010
comprehensive income	(2,985)	1,262	244	(362)	806	813
Share of other comprehensive income of investments			20	(44)	(1)	_
accounted for using equity method, net of tax	-	-	22	(44)	(1)	5
Total	(3,218)	1,099	332	(407)	1,205	868
Items that may be reclassified subsequently to profit or loss		•				•
Effective portion of cash flow hedges	(132)	(690)	482	1,625	2,278	4,557
Cash flow hedges costs	(265)	1,018	(288)	(1)	(1,067)	1,216
Exchange differences on translation of foreign operations	(1,435)	(464)	(923)	1,902	2,737	1,977
Share of other comprehensive income of investments		(0)	(0)		1.0	0
accounted for using equity method, net of tax	0	(0)	(2)	6	12	9
Total	(1,833)	(136)	(732)	3,532	3,960	7,761
Other comprehensive income	(5,052)	963	(400)	3,124	5,165	8,629
Comprehensive income	3,503	11,277	5,701	13,108	14,932	20,442
Comprehensive income attributable to					-	
Owners of parent	4,252	11,260	7,000	12,731	14,139	18,919
Non-controlling interests	(749)	17	(1,298)	376	792	1,522
Total	3,503	11,277	5,701	13,108	14,932	20,442

Cash flows from operating activities	Consolidated Statements of Cash Flows			IFRS		(m	nillion yen)
Cash flows from operating activities   Profit before income taxes   12,213   13,888   10,624   13,880   12,557   16,489   Depreciation and amortization   5,769   6,395   6,895   7,495   8,282   9,249   Impairment Losses   754   223   3,028   -   2,236   Gain on business transfer   1,1092   -   -   2,236   Gain on business transfer   1,1092   -   -   2,236   Gain on business transfer   1,1092   -   -     2,236   Gain on business transfer   1,1092   -   -     1,242   Gain on business transfer   1,243   Gain of business transfer   1,243   Gain of business transfer   1,242   Gain of business from the ment of property, plant and equipment, and intengible assets   1,242   Gain of business in trade and other receivables   1,242   Gain of Gains o		2010	2010		2021	2022	2022
Profit before income taxes		2018	2019	2020	2021	2022	2023
Depreciation and amortization   5,769   6,395   6,895   7,495   8,282   8,249   Impairment Losses   754   223   3,028   -   -   -   -   -   -   -   -   -	Cash flows from operating activities						
Impairment Losses   754   223   3,028     2,236   Gain on business transfer	Profit before income taxes	12,213	13,888	10,624	13,880	12,557	16,489
Gain on business transfer	Depreciation and amortization	5,769	6,395	·	7,495	8,282	8,249
Internest and dividend income  (619) (450) (397) (367) (438) (623 Internet expenses  410 435 480 332 554 1.673 Share of (profit) loss of investments accounted for using the equity method  (3) (108) 914 (416) (900) (2.217  (Gaina) losses on sale and retirement of property, using the equity method  (3) (108) 914 (416) (900) (2.217  (Gaina) losses on sale and retirement of property, using the equity method  (6) (189) 61 97 28  (Increase) decrease in intende and other receivables  (Increase) decrease in intende and other receivables  (Increase) decrease in intende and other payables  (Increase) decrease in intended and other payables  (Increase) decrease increase intended and other payables  (Increase) decrease increase intended and other payables  (Increase) decrease increase inten	Impairment Losses	754	223	3,028	-	-	2,236
Interest expenses	Gain on business transfer	-	(1,692)	-	-	-	-
Share of (profit) loss of investments accounted for using the equity method (Gains) losses on sale and retirement of property. [1,242] (46) (189) 61 97 28 [1,242] [1,	Interest and dividend income	(619)	(450)	(397)	(367)	(438)	(623)
Using the equity method   Gains   Joseph   Gains   Gains   Joseph   Gains	Interest expenses	410	435	480	332	554	1,673
using the equity method (Gains) losses on sale and retirement of property, plant and equipment, and intangible assets (Increase) decrease in trade and other receivables (642) 823 (270) (968) (2,771) (2,127 (Increase) decrease in invatories (767) (14,21) 745 (3,226) (7,575) (14,728 (Increase) decrease) in trade and other payables (253) (643) 2,006 3,127 638 1,014 (Increase) decrease in invatories (767) (14,21) 745 (3,226) (7,575) (14,728 (Increase) decrease) in trade and other payables (253) (643) 2,006 3,127 638 1,014 (Increase) decrease) in trade and other payables (253) (643) 2,006 3,127 638 1,014 (Increase) decrease) in trade and other payables (253) (643) 2,006 3,127 638 1,014 (Increase) decrease) in trade and other payables (253) (643) 2,006 3,127 638 1,014 (Increase) decrease) in trade and other payables (253) (14,93) (14,93) (14,95) (1	Share of (profit) loss of investments accounted for	(2)	(100)	01.4	(416)	(004)	(2.217)
Depart and equipment, and intangible assets   (1,242)   (46)   (189)   51   97   28	using the equity method	(3)	(108)	914	(410)	(904)	(2,217)
plant and equipment, and intangible assets (Increase) decrease in trade and other receivables (542) 823 (270) (968) (2,771) (2,127 (Increase) decrease) in trade and other receivables (253) (643) 2,006 3,127 638 1,014 (14,780) (14,883) (14,780) (14,780) (14,780) (14,883) (14,780) (14,883) (14,880) (1	(Gains) losses on sale and retirement of property,	(1.242)	(46)	(100)	61	0.7	20
Concrease   decrease in inventories   (767)   (1.421)   746   (3.226)   (7.575)   (14.780	plant and equipment, and intangible assets	(1,242)	(46)	(189)	61	97	28
Increase (decrease) in trade and other payables   (253)	(Increase) decrease in trade and other receivables	(542)	823	(270)	(968)	(2,771)	(2,127)
Other         (754)         23         (0)         (401)         (1,462)         (680)           Subtotal         14,963         17,427         23,838         19,517         8,978         9,261           Interest and dividends received         555         513         400         333         446         1,009           Interest paid         (404)         (422)         (3277)         (508)         (529)         (1,381           Income taxes paid         (4,392)         (5,274)         (3,469)         (4,545)         (4,260)         (4,271           Cash flows from operating activities         10,722         12,224         20,442         14,796         4,635         4,617           Cash flows from investing activities         20,722         20,442         14,796         4,635         4,617           Purchase of property, plant and equipment, and intangible assets, including investment property         10,718         (10,444)         (6,107)         (14,823)         (9,878)         (6,426           Purchase of investments in subsidiaries         (121)         - (10)         (65)         -         297           Purchase of investments in subsidiaries         (121)         - (10)         (65)         -         -         260         260	(Increase) decrease in inventories	(767)	(1,421)	746	(3,226)	(7,575)	(14,780)
Subtotal 14,963 17,427 23,838 19,517 8,978 9,261 Interest and dividends received 555 513 400 333 446 1,009 Interest paid (404) (442) (327) (508) (529) (1,381 Income taxes paid (4,392) (5,274) (3,469) (4,545) (4,260) (4,271 Cash flows from operating activities 10,722 12,224 20,442 14,796 4,635 4,617 Cash flows from investing activities (10,718) (10,744) (6,107) (14,823) (9,878) (6,426 purchase of property, plant and equipment, and intangible assets, including investment property (10,718) (10,444) (6,107) (14,823) (9,878) (6,426 purchase of investments in subsidiaries (121) (10) (65) - Purchase of investments in subsidiaries (121) (10) (65) - Purchase of investments in subsidiaries (121) (10) (65) - Purchase of other financial assets (821) (47) (398) (41) (536) (309 Gain on available-for-sale financial assets (821) (47) (398) (41) (536) (309 Gain on available-for-sale financial assets (299) (9,267) (3,398) (14,162) (9,457) (6,056 Gash flows from financing activities (299) (9,267) (3,398) (14,162) (9,457) (6,056 Gash flows from financing activities (299) (9,267) (3,398) (14,162) (9,457) (6,056 Gash flows from financing activities (299) (9,267) (3,398) (14,162) (9,457) (6,056 Gash flows from financing activities (299) (9,267) (3,398) (14,162) (9,457) (6,056 Gash flows from financing activities (299) (9,267) (3,398) (14,162) (9,457) (6,056 Gash flows from financing activities (299) (9,267) (3,398) (14,162) (9,457) (6,056 Gash flows from financing activities (299) (9,267) (3,398) (14,162) (9,457) (6,056 Gash flows from financing activities (209) (9,267) (3,398) (14,162) (9,457) (6,056 Gash flows from financing activities (209) (9,267) (3,398) (14,162) (9,457) (6,056 Gash flows from financing activities (209) (9,267) (3,398) (14,162) (9,457) (1,036) (	Increase (decrease) in trade and other payables	(253)	(643)	2,006	3,127	638	1,014
Interest and dividends received	Other	(754)	23	(0)	(401)	(1,462)	(680)
Interest and dividends received	Subtotal	14.963	17,427	23.838	19.517		9,261
Interest paid	Interest and dividends received						
Income taxes paid   (4,392)   (5,274)   (3,469)   (4,545)   (4,260)   (4,271)   (2ash flows from operating activities   10,722   12,224   20,442   14,796   4,635   4,617   (2ash flows from investing activities   10,722   12,224   20,442   14,796   4,635   4,617   (2ash flows from investing activities   10,718   (10,444)   (6,107)   (14,823)   (9,878)   (6,426)   (6,426)   (6,426)   (14,823)   (9,878)   (6,426)   (10,444)   (10,444)   (10,444)   (10,444)   (10,444)   (10,444)   (10,444)   (10,444)   (10,444)   (10,444)   (10,444)   (10,444)   (10,444)   (10,444)   (10,444)   (10,444)   (10,444)   (10,444)   (10,444)   (14,452)							
Cash flows from operating activities Purchase of property, plant and equipment, and intangible assets, including investment property Proceeds from sales of property, plant and equipment, and intangible assets, including investment property Proceeds from sales of property, plant and equipment, including investment property Proceeds from sales of property, plant and equipment, including investment property Payments for acquisition of businesses Purchase of investments in subsidiaries (121) Purchase of other financial assets (821) (47) (399) (41) (536) (309) Gain on available-for-sale financial assets (821) (47) (399) (41) (536) (399) (41) (536) (309) Gain on available-for-sale financial assets (821) (47) (398) (41) (536) (399) (41) (536) (399) (41) (536) (309) Gain on available-for-sale financial assets (821) (47) (398) (41) (536) (399) (41) (536) (399) (41) (536) (399) (41) (536) (399) (41) (536) (399) (41) (536) (399) (41) (536) (470) (539) (14,162) (9,457) (6,056) Cash flows from investing activities (299) (9,267) (3,398) (14,162) (9,457) (6,056) Cash flows from financing activities Net increase (decrease) in short-term borrowings (8,497) (2,539) (7,888) (673) (1,036) (865) Proceeds from issuance of bonds (7,726) (7,74) (7,74) (662) (812) (7,43) (7,36) (7,44) (7,76) (88) (91) (7,72) (7,72) (7,72) (7,72) (7,72) (7,73) (7,74) (7,74) (7,74) (7,74) (7,75) (7,75) (7,76) (7,77)	·	` ′					
Cash flows from investing activities Purchase of property, plant and equipment, and intangible assets, including investment property Proceeds from sales of property, plant and equipment, and equipment, including investment property Payments for acquisition of businesses Purchase of investments in subsidiaries (121) - (10) (66) - Purchase of investments in subsidiaries (121) - (10) (66) - Purchase of investments in subsidiaries (121) - (10) (66) - Purchase of investments in subsidiaries (121) - (10) (66) - Purchase of investments in subsidiaries (821) (47) (398) (41) (536) (309) Gain on available-for-sale financial assets (821) (47) (398) (41) (536) (309) Gain on available-for-sale financial assets (829) (9,267) (3,398) (14,162) (9,457) (6,056) Cash flows from investing activities (299) (9,267) (3,398) (14,162) (9,457) (6,056) Cash flows from financing activities  Net increase (decrease) in short-term borrowings (8,497) (2,539) (7,888) (673) (1,036) (865) Proceeds from long-term borrowings (8,497) (2,539) (7,888) (673) (1,036) (865) Proceeds from issuance of bonds (1711) (774) (662) (812) (743) (736) Repayments of lease obligations (711) (774) (662) (812) (743) (736) Dividends paid to non-controlling interests (74) (777) (68) (91) (72) Proceeds from sales of interests in subsidiaries to non-controlling interests Proceeds from share issuance to non-controlling shareholders Payments for acquisition of interests in subsidiaries to non-controlling interests Net decrease (increase) in treasury shares (248) 369 (1,127) (2,500) (7,786) (2 Cash flows from financing activities (1,675) (5,068) 12,104 (27,652) (5,512) 15,626 Cash flows from financing activities (1,675) (5,068) 12,104 (7,652) (5,512) 15,626 Cash flows from financing activities (1,675) (5,068) 12,104 (7,652) (5,512) 15,626 Cash flows from financing activities (1,675) (5,068) 12,104 (7,652) (5,512) 15,626 Cash flows from financing activities (1,675) (5,068) 12,104 (7,652) (5,512) 15,626 Cash flows from financing activities (1,675) (5,068) 12,104 (7,662) (5,51	· · · · · · · · · · · · · · · · · · ·						
Purchase of property, plant and equipment, and intangible assets, including investment property Proceeds from sales of property, plant and equipment, including investment property Payments for acquisition of businesses Purchase of investments in subsidiaries Purchase of other financial assets Repaired from sales of property Payments for acquisition of businesses Purchase of investments in subsidiaries Purchase of other financial assets Report for acquisition of property Payments for acquisition of businesses Purchase of other financial assets Report for acquisition of businesses Report for for acquisition of businesses Report for for acquisition of businesses Report for for acquisition of businesses Repayments of long-term borrowings Repayments of lease obligations Re	· -	10,722	12,224	20,442	14,730	4,000	7,017
(10,718)   (10,444)   (6,107)   (14,823)   (9,878)   (6,426)	<del>-</del>	I	I				
Proceeds from sales of property, plant and equipment, including investment property  Payments for acquisition of businesses  (499) (100) (65)  Purchase of investments in subsidiaries  (121) - (100) (65)  Purchase of other financial assets  (821) (47) (398) (41) (536) (309)  Gain on available-for-sale financial assets  (821) (47) (398) (41) (536) (309)  Gain on available-for-sale financial assets  (821) (47) (398) (41) (536) (309)  Gain on available-for-sale financial assets  (821) (47) (398) (41) (536) (309)  Gain on available-for-sale financial assets  (821) (47) (398) (41) (536) (309)  Gain on available-for-sale financial assets  (821) (47) (398) (41) (536) (309)  Gain on available-for-sale financial assets  (821) (47) (398) (41) (536) (309)  Gain on available-for-sale financial assets  (821) (47) (398) (41) (536) (309)  Gain on available-for-sale financial assets  (821) (47) (398) (41) (536) (309)  Gain on available-for-sale financial assets  (829) (9,267) (3,398) (14,162) (9,457) (6,056)  Cash flows from investing activities  (299) (9,267) (3,398) (14,162) (9,457) (6,056)  Cash flows from investing activities  Net increase (decrease) in short-term borrowings  (8,497) (2,539) (7,888) (673) (1,036) (866)  Proceeds from sales of interests in subsidiaries to non-controlling interests  (74) (77) (688) (91) (72) (72)  Proceeds from sales of interests in subsidiaries to non-controlling interests  Payments for acquisition of interests in subsidiaries to non-controlling interests  Net decrease (increase) in treasury shares  248 369 (1,127) (2,500) (7,786) (2,263) (1,127) (2,500) (7,786) (2,263) (1,127) (2,500) (7,786) (2,263) (1,127) (2,500) (7,786) (2,263) (1,127) (2,500) (7,786) (2,263) (1,127) (2,500) (7,786) (2,263) (1,127) (2,127) (1,		(10,718)	(10,444)	(6,107)	(14,823)	(9,878)	(6,426)
Payments for acquisition of businesses   Caption   Cap							
Payments for acquisition of businesses	, ,	2,331	198	3,346	532	259	297
Purchase of investments in subsidiaries				(400)			
Purchase of other financial assets (821) (47) (398) (41) (536) (309 Gain on available-for-sale financial assets 8,961 1,069 260 260 563 446 Other 69 (43) 10 (24) 134 (64 Cash flows from investing activities (299) (9,267) (3,398) (14,162) (9,457) (6,056 Cash flows from financing activities  Net increase (decrease) in short-term borrowings 2,301 430 23,927 (23,145) 6,319 9,209 Proceeds from long-term borrowings 7,726 1,076 1,036 2,777 1,044 10,387 Repayments of long-term borrowings (8,497) (2,539) (7,888) (673) (1,036) (865 Proceeds from issuance of bonds 984 Repayments of lease obligations (711) (774) (662) (812) (743) (736 Dividends paid to non-controlling interests (74) (77) (68) (91) (72) (72 Proceeds from sales of interests in subsidiaries to non-controlling interests (74) (77) (68) (91) (72) (72 Proceeds from share issuance to non-controlling interests (1,675) (5,068) 12,104 (27,652) (5,512) 15,626 Net increase (decrease) in cash and cash equivalents (185) (35) 359 1,480 493 433 equivalents (Not increase (decrease) in cash and cash equivalents (Not increase (decrease) in cash and cash equivalents (Not increase (decrease) in cash and cash equivalents (Not increase) in cash and cas	· ·	(121)	-		(65)	_	
Sain on available-for-sale financial assets   8,961   1,069   260   260   563   446			(47)			(526)	(300)
Other         69         (43)         10         (24)         134         (64           Cash flows from investing activities         (299)         (9,267)         (3,398)         (14,162)         (9,457)         (6,056           Cash flows from investing activities         (299)         (9,267)         (3,398)         (14,162)         (9,457)         (6,056           Cash flows from investing activities         (299)         (9,267)         (3,398)         (14,162)         (9,457)         (6,056           Cash flows from investing activities         (200)         (3,398)         (14,162)         (9,457)         (6,056           Proceeds from log-term borrowings         7,726         1,076         1,036         2,777         1,044         10,387           Repayments of long-term borrowings         (8,497)         (2,539)         (7,888)         (673)         (1,036)         (865           Proceeds from issuance of bonds         984         (8,497)         (2,539)         (7,888)         (673)         (1,036)         (865           Proceeds from issuance of bonds         984         (8,121)         (743)         (736           Dividends paid         0,000         (3,553)         (3,112)         (3,219)         (3							
Cash flows from investing activities (299) (9,267) (3,398) (14,162) (9,457) (6,056) Cash flows from financing activities  Net increase (decrease) in short-term borrowings 2,301 430 23,927 (23,145) 6,319 9,209 Proceeds from long-term borrowings 7,726 1,076 1,036 2,777 1,044 10,387 Repayments of long-term borrowings (8,497) (2,539) (7,888) (673) (1,036) (865) Proceeds from issuance of bonds 984 Repayments of lease obligations (711) (774) (662) (812) (743) (736) Dividends paid (2,668) (3,553) (3,112) (3,219) (3,278) (3,277) Dividends paid to non-controlling interests (74) (77) (68) (91) (72) (72) Proceeds from sales of interests in subsidiaries to non-controlling interests (74) (77) (68) (91) (72) (72) Proceeds from share issuance to non-controlling shareholders  Payments for acquisition of interests in subsidiaries to non-controlling interests (1,675) (5,668) (1,127) (2,500) (7,786) (2) (2,534) (1,034) Payments for acquisition of interests in subsidiaries from non-controlling interests (1,675) (5,668) 12,104 (27,652) (5,512) 15,626 (2) (2,534) (2,534) (2,535) (3,535)							
Net increase (decrease) in short-term borrowings   2,301   430   23,927   (23,145)   6,319   9,209							` ′
Net increase (decrease) in short-term borrowings   2,301   430   23,927   (23,145)   6,319   9,209     Proceeds from long-term borrowings   7,726   1,076   1,036   2,777   1,044   10,387     Repayments of long-term borrowings   (8,497)   (2,539)   (7,888)   (673)   (1,036)   (865     Proceeds from issuance of bonds   984     Repayments of lease obligations   (711)   (774)   (662)   (812)   (743)   (736     Dividends paid   (2,668)   (3,553)   (3,112)   (3,219)   (3,278)   (3,277     Dividends paid to non-controlling interests   (74)   (77)   (688   (91)   (72)   (72     Proceeds from sales of interests in subsidiaries to non-controlling interests   (74)   (77)   (688   (91)   (72)   (72     Proceeds from share issuance to non-controlling shareholders       Payments for acquisition of interests in subsidiaries from non-controlling interests   (58)     Subsidiaries from non-controlling interests   (4,675)   (5,068)   (1,127)   (2,500)   (7,786)   (2     Cash flows from financing activities   (1,675)   (5,068)   12,104   (27,652)   (5,512)   15,626     Net increase (decrease) in cash and cash equivalents   (185)   (35)   359   1,480   493   433     Foreign translation adjustment on cash and cash equivalents   (704)             Repayments of long-term borrowings   (704)	<u> </u>	(299)	(3,201)	(3,330)	(14,102)	(3,437)	(0,030)
Proceeds from long-term borrowings 7,726 1,076 1,036 2,777 1,044 10,387 Repayments of long-term borrowings (8,497) (2,539) (7,888) (673) (1,036) (865) Proceeds from issuance of bonds 984 Repayments of lease obligations (711) (774) (662) (812) (743) (736) Dividends paid (2,668) (3,553) (3,112) (3,219) (3,278) (3,277) Dividends paid to non-controlling interests (74) (77) (68) (91) (72) (72) Proceeds from sales of interests in subsidiaries to non-controlling interests Proceeds from share issuance to non-controlling shareholders Payments for acquisition of interests in subsidiaries from non-controlling interests Net decrease (increase) in treasury shares 248 369 (1,127) (2,500) (7,786) (2) Cash flows from financing activities (1,675) (5,068) 12,104 (27,652) (5,512) 15,626 Net increase (decrease) in cash and cash equivalents Cash and cash equivalents at beginning of period 21,550 29,408 27,260 56,768 31,231 21,390 Foreign translation adjustment on cash and cash equivalents Net increase (decrease) in cash and cash equivalents		2 201	130	22 027	(22 145)	6 210	0.200
Repayments of long-term borrowings   (8,497)   (2,539)   (7,888)   (673)   (1,036)   (865)						·	
Proceeds from issuance of bonds							
Repayments of lease obligations   (711)   (774)   (662)   (812)   (743)   (736)		(0,491)	(2,339)	(1,000)	(013)	(1,030)	
Dividends paid   (2,668)   (3,553)   (3,112)   (3,219)   (3,278)   (3,277)		(711)	(774)	(662)	(012)	(742)	
Dividends paid to non-controlling interests  (74) (77) (68) (91) (72) (72)  Proceeds from sales of interests in subsidiaries to non-controlling interests  Proceeds from share issuance to non-controlling shareholders  Payments for acquisition of interests in subsidiaries from non-controlling interests  Net decrease (increase) in treasury shares  (248 369 (1,127) (2,500) (7,786) (2)  Cash flows from financing activities (1,675) (5,068) 12,104 (27,652) (5,512) 15,626  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of period 21,550 29,408 27,260 56,768 31,231 21,390  Foreign translation adjustment on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents  Net increase (decrease) in cash and cash equivalents  Net increase (decrease) in cash and cash equivalents  (704)	. ,						
Proceeds from sales of interests in subsidiaries to non-controlling interests  Proceeds from share issuance to non-controlling shareholders  Payments for acquisition of interests in subsidiaries from non-controlling interests  Net decrease (increase) in treasury shares  Cash flows from financing activities  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of period  Cash and cash equivalents  Cash and cash equivalents  Cash and cash equivalents at beginning of period  Cash and cash equivalents  Cash and cash equivalents at beginning of period  Cash and cash equivalents  Cash and cash equivalents at beginning of period  Cash and cash equivalents  Cash and cash equivalents at beginning of period  Cash and cash equivalents  Cash and cash equivalents at beginning of period  Cash and cash equivalents  Cash and cash equivalents at beginning of period  Cash and cash equivalents  Cash and cash equivalents at beginning of period  Cash and cash equivalents  Cash and cash equivalents at beginning of period  Cash and cash equivalents  Cash and cash equivalents  Cash and cash equivalents at beginning of period  Cash and cash equivalents  Cash and cash equivale	·						
non-controlling interests  Proceeds from share issuance to non-controlling shareholders  Payments for acquisition of interests in subsidiaries from non-controlling interests  Net decrease (increase) in treasury shares  Cash flows from financing activities  Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents  Cash and cash equivalents  Net increase (decrease) in cash and cash equivalents  Equivalents  Net increase (decrease) in cash and cash equivalents at beginning of period  Foreign translation adjustment on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents  Requivalents  Cash and cash equivalents at beginning of period  Cash and cash equivalents  Cash and cash equivalents at beginning of period  Cash and cash equivalents at beginning of period  Cash and cash equivalents  Cash and cash equivalents at beginning of period  Cash and cash equivalents  Cash and cash equivalents at beginning of period  Cash and cash equivalents  Cash and cash equivalents at beginning of period  Cash and cash equivalents  Cash and cash equivalents at beginning of period  Cash and cash equivalents  Cash and cash equivalents at beginning of period  Cash and cash equivalents  Cash and cash equivalents  Cash and cash equivalents at beginning of period  Cash and cash equivalents  Cash and cash equivalents at beginning of period  Cash and cash equivalents  Cash and cash equivalents at beginning of period  Cash and cash equivalents  Cash and cash equival		(74)	(11)	(68)	(91)	(12)	(12)
Proceeds from share issuance to non-controlling shareholders         -         -         100           Payments for acquisition of interests in subsidiaries from non-controlling interests         -         -         -         -         (58)           Net decrease (increase) in treasury shares         248         369         (1,127)         (2,500)         (7,786)         (2           Cash flows from financing activities         (1,675)         (5,068)         12,104         (27,652)         (5,512)         15,626           Net increase (decrease) in cash and cash equivalents         8,748         (2,112)         29,148         (27,018)         (10,334)         14,187           Cash and cash equivalents at beginning of period         21,550         29,408         27,260         56,768         31,231         21,390           Foreign translation adjustment on cash and cash equivalents         (185)         (35)         359         1,480         493         433           Net increase (decrease) in cash and cash equivalents due to transfer to assets held for sale         (704)         - <td></td> <td>-</td> <td>-</td> <td>-</td> <td>14</td> <td>-</td> <td>-</td>		-	-	-	14	-	-
Shareholders         - <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>							
Payments for acquisition of interests in subsidiaries from non-controlling interests   -   -   -   -   -   -		-	-	-	-	100	-
subsidiaries from non-controlling interests         -         -         (58)           Net decrease (increase) in treasury shares         248         369         (1,127)         (2,500)         (7,786)         (2           Cash flows from financing activities         (1,675)         (5,068)         12,104         (27,652)         (5,512)         15,626           Net increase (decrease) in cash and cash equivalents         8,748         (2,112)         29,148         (27,018)         (10,334)         14,187           Cash and cash equivalents at beginning of period         21,550         29,408         27,260         56,768         31,231         21,390           Foreign translation adjustment on cash and cash equivalents         (185)         (35)         359         1,480         493         433           Net increase (decrease) in cash and cash equivalents due to transfer to assets held for sale         (704)         -							
Subsidiaries from non-controlling interests         248         369         (1,127)         (2,500)         (7,786)         (2           Cash flows from financing activities         (1,675)         (5,068)         12,104         (27,652)         (5,512)         15,626           Net increase (decrease) in cash and cash equivalents         8,748         (2,112)         29,148         (27,018)         (10,334)         14,187           Cash and cash equivalents at beginning of period         21,550         29,408         27,260         56,768         31,231         21,390           Foreign translation adjustment on cash and cash equivalents         (185)         (35)         359         1,480         493         433           Net increase (decrease) in cash and cash equivalents due to transfer to assets held for sale         (704)         - <t< td=""><td></td><td>-</td><td>-</td><td>_</td><td>_</td><td>(58)</td><td>-</td></t<>		-	-	_	_	(58)	-
Cash flows from financing activities         (1,675)         (5,068)         12,104         (27,652)         (5,512)         15,626           Net increase (decrease) in cash and cash equivalents         8,748         (2,112)         29,148         (27,018)         (10,334)         14,187           Cash and cash equivalents at beginning of period         21,550         29,408         27,260         56,768         31,231         21,390           Foreign translation adjustment on cash and cash equivalents         (185)         (35)         359         1,480         493         433           Net increase (decrease) in cash and cash equivalents due to transfer to assets held for sale         (704)         -         -         -         -         -         -	_						
Net increase (decrease) in cash and cash equivalents  Cash and cash equivalents at beginning of period 21,550 29,408 27,260 56,768 31,231 21,390 foreign translation adjustment on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents due to transfer to assets held for sale equivalents  8,748 (2,112) 29,148 (27,018) (10,334) 14,187 (27,018) (10,							(2)
equivalents         8,748         (2,112)         29,148         (27,018)         (10,334)         14,187           Cash and cash equivalents at beginning of period         21,550         29,408         27,260         56,768         31,231         21,390           Foreign translation adjustment on cash and cash equivalents         (185)         (35)         359         1,480         493         433           Net increase (decrease) in cash and cash equivalents due to transfer to assets held for sale         (704)         - </td <td></td> <td>(1,675)</td> <td>(5,068)</td> <td>12,104</td> <td>(27,652)</td> <td>(5,512)</td> <td>15,626</td>		(1,675)	(5,068)	12,104	(27,652)	(5,512)	15,626
equivalents  Cash and cash equivalents at beginning of period 21,550 29,408 27,260 56,768 31,231 21,390  Foreign translation adjustment on cash and cash equivalents  Net increase (decrease) in cash and cash equivalents due to transfer to assets held for sale		8.748	(2.112)	29.148	(27.018)	(10.334)	14.187
Foreign translation adjustment on cash and cash equivalents  (185) (35) 359 1,480 493 433  Net increase (decrease) in cash and cash equivalents due to transfer to assets held for sale	· ·						
equivalents (185) (35) 359 1,480 493 433  Net increase (decrease) in cash and cash equivalents due to transfer to assets held for sale (704)	Cash and cash equivalents at beginning of period	21,550	29,408	27,260	56,768	31,231	21,390
equivalents  Net increase (decrease) in cash and cash equivalents due to transfer to assets held for sale  (704)	Foreign translation adjustment on cash and cash	(195)	(3E)	320	1 // 20	V03	133
equivalents due to transfer to assets held for sale	equivalents	(100)	(30)		1,400	433	+55
equivalents due to transfer to assets held for sale	Net increase (decrease) in cash and cash	(704)					
Cash and cash equivalents at end of period 29,408 27,260 56,768 31,231 21,390 36,010	equivalents due to transfer to assets held for sale	(104)				<u> </u>	<u> </u>
	Cash and cash equivalents at end of period	29,408	27,260	56,768	31,231	21,390	36,010

Consolidated Balance Sheets (million yen)

Total current assets   73,039   79,412   87,619   98,839   107,385   122,843   115,903   125,468   109,667   117,321     Flore assets   78,700   79,001	Consolidated Balance Sheets									(m	nillion yen)
Asiants Cash and deposits											
Communication   Communicatio		2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Cach and dispositis											
Notes and accounties receivable (24.00) 23.00   25.90   27.175   30.616   33.00   33.008   33.617   30.042   55.908   30.616   30.008   30											
Marketable securities   9.66   18.216   19.00   14.217   9.310   12.625   13.117   5.00   5	·										
Mechanicka and finished goods									33,617	36,042	35,893
Mork in process   30   530   556   6590   5502   927   1.041   932   919   8.066   1.040   1									-	-	-
Parameterial and supplies	Merchandise and finished goods										
Deferred tax assesses   1.50   2.593   1.899   700   340   660   636   660   506   1.914	Work in process	30									
Derivatives	Raw material and supplies	17,284			14,515	20,092		23,698	19,985	19,636	
Other current assets	Deferred tax assets	1,570	2,593	1,899			600	634	660	506	1,014
Allowance for doubtful accounts   120	Derivatives	-	-	-		6,229	14,473	10,297		2,568	195
Total current assets	Other current assets	5,064		4,512				6,044			
Final part   Property   plant and equipment	Allowance for doubtful accounts	(120)	(85)	(88)	(111)	(377)	(171)	(305)	(264)	(351)	(281)
Property, plant and equipment   Property	Total current assets	73,039	79,412	87,619	98,835	107,385	122,843	115,903	125,498	109,667	117,321
Debidings and structures   35.106   36.159   34.627   38.059   39.646   38.988   41.135   41.609   43.867   44.482   Accumulated depreciation   (22.842)   (22.528)   (22.117)   (23.443)   (24.321)   (23.670)   (24.046)   (24.042)   (26.022)   (24.948)   (24.321)   (23.670)   (24.046)   (24.042)   (26.022)   (24.948)   (24.321)   (23.670)   (24.046)   (24.042)   (26.022)   (24.948)   (24.321)   (23.670)   (24.046)   (24.042)   (26.022)   (24.948)   (24.321)   (23.670)   (24.046)   (24.042)   (26.022)   (24.042)   (26.022)	Fixed assets										
Accumulated depreciation   12,1842   22,528   22,117   23,448   24,321   22,367   24,046   24,642   25,042   24,984   Buildings and structures, net   13,264   13,630   12,509   14,611   15,324   15,317   17,089   16,966   18,824   13,437   14,611   15,324   15,317   17,089   16,966   18,824   13,437   14,611   15,324   15,317   17,089   16,966   18,824   13,437   14,611   15,324   15,317   17,089   16,966   18,824   13,437   14,611   15,324   15,317   17,089   16,966   18,824   13,437   14,611   14,6	Property, plant and equipment										
Buildings and structures.net   13,264   13,630   12,509   14,611   15,324   15,317   17,089   16,966   18,824   19,497   Machinery, equipment and welvices   57,940   60,124   56,647   62,356   66,326   69,358   73,076   72,268   73,684   73,384	Buildings and structures	35,106	36,159	34,627	38,059	39,646	38,988	41,135	41,609	43,867	44,482
Machinery, equipment and vehicles   57,940   60,124   56,467   62,356   66,926   69,535   73,705   72,286   70,864   73,364   Accumulated depreciation   (45,996)   (48,109)   (48,171)   (48,547)   (51,077)   (52,276)   (36,031)   (53,731)   (53,042)   (53,042)   (35,042)   (35,042)   (35,042)   (36,041)	Accumulated depreciation	(21,842)	(22,528)	(22,117)	(23,448)	(24,321)	(23,670)	(24,046)	(24,642)	(25,042)	(24,984)
Accumulated depreciation   (45,996) (48,109) (48,109) (46,771) (48,547) (51,027) (52,276) (54,031) (53,751) (53,042) (53,627)   Machinery, equipment and vehicles, net   11,943   12,018   9,695   13,809   15,899   17,259   19,674   18,555   17,821   19,736   17,321   19,736   17,321   19,736   17,323   17,3	Buildings and structures, net	13,264	13,630	12,509	14,611	15,324	15,317	17,089	16,966	18,824	19,497
Machinery, equipment and vehicles net control of the properties of	Machinery, equipment and vehicles	57,940	60,124	56,467	62,356	66,926	69,535	73,705	72,286	70,864	73,364
Note   11,943   12,018   9,999   13,809   15,899   17,299   19,674   18,535   17,821   19,736   10,736   10,036   10,040   10,0	Accumulated depreciation	(45,996)	(48,105)	(46,771)	(48,547)	(51,027)	(52,276)	(54,031)	(53,751)	(53,042)	(53,627)
Tools and furniture	]	11,943	12,018	9,695	13,809	15,899	17,259	19,674	18,535	17,821	19,736
Accumulated depreciation   (4,483)   (4,689)   (4,610)   (4,918)   (5,189)   (5,323)   (5,404)   (5,307)   (5,334)   (5,109)   Tools and furniture, net   1715   597   771   869   1,073   1,094   1,138   1,101   942   1,081   1,2874   1,1525   1,2874   1,3575   1,3684   1,3241   1,3625   1,3675   1,3684   1,3241   1,2874   1,1532   1,2886   3,044   3,244   1,1532   1,2874   1,1532   1,2886   3,044   3,244   1,1532   1,2884   3,244   1,2874   1,1532   1,2886   3,044   3,244   1,1532   1,2884   3,244   1,2874   1,1532   1,2884   3,2484   3,244   1,2874   1,1532   1,2886   3,044   3,369   3,384   3,2484   3,2441   1,2874   1,1532   1,2884   3,2484   3,2441   1,2874   1,28		5,198	5,256	5,382	5,788	6,263	6,417	6,579	6,408	6,276	6,190
Tools and furniture, net	Accumulated depreciation		(4,659)	(4,610)	(4,918)	(5,189)	(5,323)	(5,440)	(5,307)	(5,334)	(5,109)
Land         11,808         11,648         11,505         12,814         13,752         13,578         13,684         13,241         12,874         11,532           Lease assets         4,579         4,442         4,192         3,806         2,649         3,013         2,886         3,054         3,339         3,334           Accumulated depreciation         (2,042)         (2,467)         (2,437)         (2,457)         (2,458)         (2,437)         (2,458)         (2,438)         (2,938)         (2,943)         (2,518)         (2,518)         (2,647)         (2,433)         (1,958)         (2,457)         (2,458)         (2,437)         (2,548)         (2,548)         (2,948)         4,757         430         650         851         817           Casse assets, net         2,537         2,008         1,752         1,373         664         575         430         650         851         817           Construction in progress         280         579         791         787         2,008         3,783         1,606         5,152         5,165         50,33         3,337           Trademark right         118         78         36         111         1,996         3,978         2,904         7,616 <td></td> <td>715</td> <td>597</td> <td>771</td> <td></td> <td>1,073</td> <td></td> <td>1,138</td> <td></td> <td></td> <td>1,081</td>		715	597	771		1,073		1,138			1,081
Lease assets			11,648	11,505	12,814					12,874	
Accumulated depreciation   C2,042   C2,361   C2,467   C2,433   C1,995   C2,437   C2,456   C2,403   C2,518   C2,567   Casas assets, net   C2,537   C2,080   C1,725   C1,373   C654   C575   C430   C5,060   C3,138   C3,937   C7,97											
Lease assets, net         2,537         2,080         1,725         1,373         654         575         430         650         851         817           Construction in progress         280         579         779         787         2,008         3,783         1,605         3,138         1,935         3,937           Property, plant and equipment net         40,549         40,555         36,999         44,265         48,712         51,609         53,622         53,634         53,250         56,602           Intangible assets         3,998         2,441         1,996         3,978         2,904         7,616         6,515         503         55           Trademark right         118         78         3,66         11         3         0         2,392         2,192         0											
Construction in progress   280   579   791   787   2.008   3.783   1.605   3.138   1.935   3.937     Property, plant and equipment net   40,549   40,555   36,999   44,265   48,712   51,609   53,622   53,634   53,250   56,602     Intangible assets   Secondaria			2,080	1,725	1,373	654	575	430	650	851	817
Property, plant and equipment net   40,549   40,555   36,999   44,265   48,712   51,609   53,622   53,634   53,250   56,602   Intangible assets									3,138		3,937
Intangible assets   Goodwill	· -	-	40,555	36,999	44,265	48,712	51,609	53,622	53,634	53,250	56,602
Condimination   Condiminatio											
Customer relationship         —         —         —         —         —         2,777         2,496         —         —         —         —         —         —         2,777         2,496         —         —         —         —         —         —         2,777         2,496         —         —         —         —         —         —         —         2,777         2,496         —		-	3,395	2,441	1,996	3,978	2,904	7,616	6,515	503	55
Customer relationship         —         —         —         —         —         —         2,777         2,496         —         —         —         —         —         —         2,777         2,496         —         —         —         —         —         —         1,710         1,872         —         1,426         1,872         —         —         1,872         —         1,426         1,872         —         1,426         1,872         —         —         1,621         —         1,426         1,872         —         —         —         2,64         1,872         —         1,621         —         2,64         2,64         2,129         —         1,621         —         2,61         1,61         1,61         —         2,61         1,61         1,61         —         —         1,293         2,280         2,010         1,691         1,581         1,338         1,421         1,4885         1,7630         19,764         19,532         22,364         1,413         1,4885         1,630         19,764         19,532         22,364         1,413         1,4885         1,630         1,976         1,519         1,518         1,431         1,421         1,4885         1,630	Trademark right	118	78	36	11	3	0	2,392	2,192	0	-
Software         1,710         1,511         2,258         2,802         2,212         1,903         1,522         1,442         1,426         2,672           Other intangible assets         2,49         5,34         422         370         379         358         365         321         266         264           Total intangible assets         2,078         5,519         5,158         5,182         6,574         5,166         14,675         12,968         2,196         2,192           Investments and other assets         Investment securities         13,933         13,518         13,366         14,421         14,885         17,630         19,764         19,532         22,364         10,413           Long-term loans receivable         1,651         -         -         1,293         2,280         2,010         1,691         1,581         1,338           Net defined benefit asset         1,661         -         -         1,293         2,247         1,709         1,989         94         93         95         132         20         2,417         1,709         1,989         94         93         95         132         20         1,412         1,421         1,421         1,421         1,422 </td <td></td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td>-</td> <td></td> <td></td> <td>-</td> <td>-</td>		-	-	-	-	-	-			-	-
Other intangible assets         249         534         422         370         379         358         365         321         266         264           Total intangible assets         2,078         5,519         5,158         5,182         6,574         5,166         14,675         12,968         2,196         2,192           Investments and other assets         Investment securities         13,933         13,518         13,366         14,421         14,885         17,630         19,764         19,532         22,364         10,413           Long-term loans receivable         1,651         -         -         -         6         -		1,710	1,511	2,258	2,802	2,212	1,903			1,426	1,872
Total intangible assets   2,078   5,519   5,158   5,182   6,574   5,166   14,675   12,968   2,196   2,192   1     Investments and other assets   13,933   13,518   13,366   14,421   14,885   17,630   19,764   19,532   22,364   10,413   1     Long-term loans receivable   1,651											
Investments and other assets   13,933   13,518   13,366   14,421   14,885   17,630   19,764   19,532   22,364   10,413   10,000   10,000   1,691   1,581   1,238   1		2,078	5,519	5,158							
Net defined benefit asset   1,651       1,293   2,280   2,010   1,691   1,581   1,238     Net defined benefit asset           6		· ·		,							
Net defined benefit asset   1,651       1,293   2,280   2,010   1,691   1,581   1,238     Net defined benefit asset           6	Investment securities	13,933	13,518	13,366	14,421	14,885	17,630	19,764	19,532	22,364	10,413
Net defined benefit asset	Long-term loans receivable		-	-	-						
Deferred tax assets		-	-	-	-		-	-	-	-	
Other assets         2,261         2,733         2,567         4,104         3,139         2,159         1,987         6,460         6,663         5,783           Allowance for doubtful accounts         (147)         (74)         (82)         (90)         (84)         (74)         (72)         (75)         (82)         (71)           Total investments and other assets         18,338         17,174         18,430         20,683         20,948         23,794         24,684         27,702         30,621         17,496           Total fixed assets         60,965         63,249         60,588         70,130         76,235         80,570         92,982         94,305         86,069         76,291           Total assets         134,005         142,661         148,207         168,965         183,621         203,413         208,885         219,804         195,737         193,612           Liabilities         Current liabilities           Notes and accounts payable         10,614         11,967         13,387         14,803         14,453         14,150         15,204         13,729         16,554         16,472           Short-term borrowings         3,526         2,846         2,904         7,010         4,801 </td <td></td> <td>638</td> <td>996</td> <td>2,579</td> <td>2,247</td> <td></td> <td>1,798</td> <td>994</td> <td>93</td> <td>95</td> <td>132</td>		638	996	2,579	2,247		1,798	994	93	95	132
Allowance for doubtful accounts         (147)         (74)         (82)         (90)         (84)         (74)         (72)         (75)         (82)         (71)           Total investments and other assets         18,338         17,174         18,430         20,683         20,948         23,794         24,684         27,702         30,621         17,496           Total fixed assets         60,965         63,249         60,588         70,130         76,235         80,570         92,982         94,305         86,069         76,291           Total assets         134,005         142,661         148,207         168,965         183,621         203,413         208,885         219,804         195,737         193,612           Liabilities         Current liabilities           Notes and accounts payable         10,614         11,967         13,387         14,803         14,453         14,150         15,204         13,729         16,554         16,472           Short-term borrowings         3,526         2,846         2,904         7,010         4,801         6,477         10,780         38,232         21,218         22,306           Current portion of long-term borrowings         2,941         2,102         1,092 <td< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>											
Total investments and other assets         18,338         17,174         18,430         20,683         20,948         23,794         24,684         27,702         30,621         17,496           Total fixed assets         60,965         63,249         60,588         70,130         76,235         80,570         92,982         94,305         86,069         76,291           Total assets         134,005         142,661         148,207         168,965         183,621         203,413         208,885         219,804         195,737         193,612           Liabilities         Current liabilities           Notes and accounts payable         10,614         11,967         13,387         14,803         14,453         14,150         15,204         13,729         16,554         16,472           Short-term borrowings         3,526         2,846         2,904         7,010         4,801         6,477         10,780         38,232         21,218         22,306           Current portion of long-term borrowings         2,941         2,102         1,092         1,006         3,425         2,160         834         8,285         1,447         1,719           Other payable         7,787         8,879         11,001         11,594 <td></td> <td>(71)</td>											(71)
Total fixed assets         60,965         63,249         60,588         70,130         76,235         80,570         92,982         94,305         86,069         76,291           Total assets         134,005         142,661         148,207         168,965         183,621         203,413         208,885         219,804         195,737         193,612           Liabilities           Current liabilities           Notes and accounts payable         10,614         11,967         13,387         14,803         14,453         14,150         15,204         13,729         16,554         16,472           Short-term borrowings         3,526         2,846         2,904         7,010         4,801         6,477         10,780         38,232         21,218         22,306           Current portion of long-term borrowings         2,941         2,102         1,092         1,006         3,425         2,160         834         8,285         1,447         1,719           Other payable         7,787         8,879         11,001         11,594         9,333         10,233         9,438         12,096         12,039         13,166           Income taxes payable         2,636         1,193         3,215         2,283 <td></td>											
Total assets         134,005         142,661         148,207         168,965         183,621         203,413         208,885         219,804         195,737         193,612           Liabilities           Current liabilities           Notes and accounts payable         10,614         11,967         13,387         14,803         14,453         14,150         15,204         13,729         16,554         16,472           Short-term borrowings         3,526         2,846         2,904         7,010         4,801         6,477         10,780         38,232         21,218         22,306           Current portion of long-term borrowings         2,941         2,102         1,092         1,006         3,425         2,160         834         8,285         1,447         1,719           Other payable         7,787         8,879         11,001         11,594         9,333         10,233         9,438         12,096         12,039         13,166           Income taxes payable         2,636         1,193         3,215         2,283         1,076         262         2,206         704         3,918         3,620           Deferred tax liabilities         -         -         -         -         1,071											
Liabilities           Current liabilities           Notes and accounts payable         10,614         11,967         13,387         14,803         14,453         14,150         15,204         13,729         16,554         16,472           Short-term borrowings         3,526         2,846         2,904         7,010         4,801         6,477         10,780         38,232         21,218         22,306           Current portion of long-term borrowings         2,941         2,102         1,092         1,006         3,425         2,160         834         8,285         1,447         1,719           Other payable         7,787         8,879         11,001         11,594         9,333         10,233         9,438         12,096         12,039         13,166           Income taxes payable         2,636         1,193         3,215         2,283         1,076         262         2,206         704         3,918         3,620           Deferred tax liabilities         -         -         -         -         1,071         4,879         2,788         1,104         14         13											
Current liabilities         Notes and accounts payable         10,614         11,967         13,387         14,803         14,453         14,150         15,204         13,729         16,554         16,472           Short-term borrowings         3,526         2,846         2,904         7,010         4,801         6,477         10,780         38,232         21,218         22,306           Current portion of long-term borrowings         2,941         2,102         1,092         1,006         3,425         2,160         834         8,285         1,447         1,719           Other payable         7,787         8,879         11,001         11,594         9,333         10,233         9,438         12,096         12,039         13,166           Income taxes payable         2,636         1,193         3,215         2,283         1,076         262         2,206         704         3,918         3,620           Deferred tax liabilities         -         -         -         -         1,071         4,879         2,788         1,104         14         13		,000	_,	-,	-,500	-,	-, /=0	-,500	-,50	-,. 0,	,
Notes and accounts payable         10,614         11,967         13,387         14,803         14,453         14,150         15,204         13,729         16,554         16,472           Short-term borrowings         3,526         2,846         2,904         7,010         4,801         6,477         10,780         38,232         21,218         22,306           Current portion of long-term borrowings         2,941         2,102         1,092         1,006         3,425         2,160         834         8,285         1,447         1,719           Other payable         7,787         8,879         11,001         11,594         9,333         10,233         9,438         12,096         12,039         13,166           Income taxes payable         2,636         1,193         3,215         2,283         1,076         262         2,206         704         3,918         3,620           Deferred tax liabilities         -         -         -         -         1,071         4,879         2,788         1,104         14         13											
Short-term borrowings         3,526         2,846         2,904         7,010         4,801         6,477         10,780         38,232         21,218         22,306           Current portion of long-term borrowings         2,941         2,102         1,092         1,006         3,425         2,160         834         8,285         1,447         1,719           Other payable         7,787         8,879         11,001         11,594         9,333         10,233         9,438         12,096         12,039         13,166           Income taxes payable         2,636         1,193         3,215         2,283         1,076         262         2,206         704         3,918         3,620           Deferred tax liabilities         -         -         -         -         1,071         4,879         2,788         1,104         14         13		10.614	11.967	13.387	14.803	14.453	14.150	15.204	13.729	16.554	16.472
Current portion of long-term borrowings         2,941         2,102         1,092         1,006         3,425         2,160         834         8,285         1,447         1,719           Other payable         7,787         8,879         11,001         11,594         9,333         10,233         9,438         12,096         12,039         13,166           Income taxes payable         2,636         1,193         3,215         2,283         1,076         262         2,206         704         3,918         3,620           Deferred tax liabilities         -         -         -         -         1,071         4,879         2,788         1,104         14         13											
borrowings         2,941         2,102         1,092         1,006         3,425         2,160         834         8,285         1,447         1,719           Other payable         7,787         8,879         11,001         11,594         9,333         10,233         9,438         12,096         12,039         13,166           Income taxes payable         2,636         1,193         3,215         2,283         1,076         262         2,206         704         3,918         3,620           Deferred tax liabilities         -         -         -         -         1,071         4,879         2,788         1,104         14         13			·			·					
Income taxes payable         2,636         1,193         3,215         2,283         1,076         262         2,206         704         3,918         3,620           Deferred tax liabilities         -         -         -         -         1,071         4,879         2,788         1,104         14         13		2,941	2,102	1,092	1,006	3,425	2,160	834	8,285	1,447	1,719
Deferred tax liabilities 1,071 4,879 2,788 1,104 14 13	Other payable	7,787	8,879	11,001	11,594	9,333	10,233	9,438	12,096	12,039	13,166
	Income taxes payable	2,636	1,193	3,215	2,283	1,076	262	2,206	704	3,918	3,620
Accrued bonuses for employees 1,851 1,943 2,257 2,386 1,959 395 572 1,241 1,251 1,316	Deferred tax liabilities	-	-	-	-	1,071	4,879	2,788	1,104	14	13
	Accrued bonuses for employees	1,851	1,943	2,257	2,386	1,959	395	572	1,241	1,251	1,316

Provision for loss on business   139	Accrued bonuses for directors	45	52	66	76	65	34	56	101	105	79
Iquidation	Provision for loss on disaster	-	2,443	-	-	-	-	-	-	-	-
Iliquidation	Provision for loss on business		120								
Define current liabilities   1.891   1.967   2.151   2.686   3.481   3.742   3.827   3.050   3.158     Total current liabilities   32,134   36,409   37,503   41,848   39,689   42,380   45,722   78,558   59,710     Long-term liabilities	liquidation		133								_
Total current liabilities   32,134   36,409   37,503   41,848   39,689   42,380   45,722   78,558   59,710   Long-term liabilities	Derivatives liabilities	839	2,872	1,426	0	21	41	13	12	2	4
Long-term liabilities	Other current liabilities	1,891	1,967	2,151	2,686	3,481	3,742	3,827	3,050	3,158	3,862
Long-term borrowings	Total current liabilities	32,134	36,409	37,503	41,848	39,689	42,380	45,722	78,558	59,710	62,563
Deferred tax liabilities	Long-term liabilities	•									
Liabilities for employees' retirement benefits  Net defined benefit liability	Long-term borrowings	5,179	10,394	11,166	15,522	22,638	27,119	25,701	27,952	14,154	12,910
retirement benefits	Deferred tax liabilities	953	987	1,001	1,211	602	1,086	2,792	3,704	3,882	1,079
Net defined benefits   Net defined benefit liability   -	Liabilities for employees'	0.050	2.200	0.540	2.020						
Provision for loss on guarantees         -         -         -         -         -         -         172         190           Other         3,962         3,558         3,177         3,111         3,625         3,514         3,409         5,996         6,900           Total long-term liabilities         12,452         17,310         17,889         22,684         30,908         36,466         36,818         43,253         30,173           Total liabilities         44,586         53,719         55,392         64,533         70,598         78,846         82,541         121,812         89,883           Net Assets         Shareholder's equity         Common stock         19,985         19	retirement benefits	2,356	2,369	2,543	2,839	-	-	-	-	-	-
Other         3,962         3,558         3,177         3,111         3,625         3,514         3,409         5,996         6,900           Total long-term liabilities         12,452         17,310         17,889         22,684         30,908         36,466         36,818         43,253         30,173           Total liabilities         44,586         53,719         55,392         64,533         70,598         78,846         82,541         121,812         89,883           Net Assets         Shareholder's equity         Shareholder's equity         Shareholder's equity         19,985         1	Net defined benefit liability	-	-	-	-	4,041	4,746	4,915	5,427	5,045	5,454
Total long-term liabilities 12,452 17,310 17,889 22,684 30,908 36,466 36,818 43,253 30,173   Total liabilities 44,586 53,719 55,392 64,533 70,598 78,846 82,541 121,812 89,883   Net Assets   Shareholder's equity   Common stock 19,985 19,985 19,985 19,985 19,985 19,985 19,985 19,985 19,985 19,985   Capital surplus 23,733 23,	Provision for loss on guarantees	-	-	-	-	-	-	-	172	190	185
Total liabilities	Other	3,962	3,558	3,177	3,111	3,625	3,514	3,409	5,996	6,900	6,576
Net Assets   Shareholder's equity	Total long-term liabilities	12,452	17,310	17,889	22,684	30,908	36,466	36,818	43,253	30,173	26,206
Shareholder's equity	Total liabilities	44,586	53,719	55,392	64,533	70,598	78,846	82,541	121,812	89,883	88,769
Common stock         19,985         19,885         12,662         22,362         23,62         23,62         23,62         23,6	Net Assets	<del>'</del>									
Capital surplus         23,733 <t< td=""><td>Shareholder's equity</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	Shareholder's equity										
Retained earnings	Common stock	19,985	19,985	19,985	19,985	19,985	19,985	19,985	19,985	19,985	19,985
Treasury stock (205) (209) (210) (212) (703) (517) (314) (27,163) (26,985) (704) Shareholder's equity 89,499 90,693 93,418 98,106 101,028 103,317 105,320 81,677 89,665 (704) Shareholder's equity 89,499 90,693 93,418 98,106 101,028 103,317 105,320 81,677 89,665 (704) Shareholder's equity Shareholder's e	Capital surplus	23,733	23,733	23,733	23,733	23,733	23,733	23,733	22,362	22,362	22,362
Total shareholder's equity 89,499 90,693 93,418 98,106 101,028 103,317 105,320 81,677 89,665  Accumulated other comprehensive income  Unrealized gain on available-for-sale securities  Deferred gains or losses on derivatives under hedge accounting  Foreign currency translation adjustments  Remeasurements of defined benefit plans  Total accumulated other  (1,453) (3,150) (1,829) 3,433 7,476 16,297 14,160 10,754 12,283	Retained earnings	45,986	47,184	49,910	54,599	58,013	60,116	61,916	66,492	74,303	83,162
Accumulated other comprehensive income  Unrealized gain on available-for-sale securities  Deferred gains or losses on derivatives under hedge accounting  Foreign currency translation adjustments  Remeasurements of defined benefit plans  Total accumulated other  (1,453) (3,150) (1,829) 3,433 7,476 16,297 14,160 10,754 12,283	Treasury stock	(205)	(209)	(210)	(212)	(703)	(517)	(314)	(27,163)	(26,985)	(26,739)
Unrealized gain on available-for-sale securities  Deferred gains or losses on derivatives under hedge accounting  Foreign currency translation adjustments  Remeasurements of defined benefit plans  Total accumulated other  (1,453) (3,150) (1,829) (1,829) (2,254) (2,775) (4,790) (6,444) (6,487) (8,971) (6,444) (6,487) (6,444) (6,447) (6,444) (6,447) (6,444) (6,447) (6,444) (6,447) (6,444) (6,447) (6,444) (6,447) (6,444) (6,447) (6,444) (6,447) (6,444) (6,447) (6,444) (6,447) (6,444) (6,447) (6,444) (6,447) (6,444) (6,447) (6,444) (6,447) (6,447) (6,447) (6,447) (6,447) (6,447) (6,447) (6,447) (6,447) (6,447) (6,447) (6,447)	Total shareholder's equity	89,499	90,693	93,418	98,106	101,028	103,317	105,320	81,677	89,665	98,771
Sale securities   S12   (108)   927   2,254   2,775   4,790   6,444   6,487   8,971	Accumulated other comprehensive in	ncome									
Sale securities   Deferred gains or losses on derivatives under hedge accounting   (501) (1,715) (884)   1,664   4,027   9,321   6,952   4,287   2,420	Unrealized gain on available-for-		(4.00)								
Continue	sale securities	512	(108)	927	2,254	2,775	4,790	6,444	6,487	8,971	2,892
derivatives under hedge accounting   Foreign currency translation   (1,465)   (1,326)   (1,872)   (485)   1,417   3,178   1,787   1,276   1,754	Deferred gains or losses on	(=0.1)	(4 =4=)	(22.1)							
adjustments   (1,465)   (1,326)   (1,872)   (485)   1,417   3,178   1,787   1,276   1,754	derivatives under hedge accounting	(501)	(1,/15)	(884)	1,664	4,027	9,321	6,952	4,287	2,420	457
Adjustments   Remeasurements of defined benefit   -   -   -   (744)   (992)   (1,024)   (1,296)   (864)	Foreign currency translation	(1.10=)	(1.000)	(1.070)	(10=)		0.470				
Plans	adjustments	(1,465)	(1,326)	(1,872)	(485)	1,417	3,178	1,787	1,276	1,754	606
Total accumulated other (1,453) (3,150) (1,829) 3,433 7,476 16,297 14,160 10,754 12,283	Remeasurements of defined benefit					(= 1.1)	(222)	(1.001)	(1.000)	(224)	(0.0=)
(1,453) (3,150) (1,829) 3,433 7,476 16,297 14,160 10,754 12,283	plans	-	-	-	-	(744)	(992)	(1,024)	(1,296)	(864)	(995)
(1,453)   (3,150)   (1,829)   3,433   7,476   16,297   14,160   10,754   12,283	Total accumulated other	(4.450)	(0.450)	(4.000)	0.400	7.470	1000-	44400	40.75:	10.000	0.061
	comprehensive income	(1,453)	(3,150)	(1,829)	3,433	7,476	16,297	14,160	10,754	12,283	2,961
Subscription rights to shares         -         -         -         -         12         19         44         106	· ·	-	-	-	-	-	12	19	44	106	202
Non-controlling interests 1,372 1,398 1,226 2,892 4,518 4,939 6,844 5,514 3,798		1,372	1,398	1,226	2,892	4,518	4,939	6,844	5,514	3,798	2,908
											104,843
	Total liabilities and net assets				168,965						193,612

Consolidated Statements of Income	and Compr	ehensive Ir	ncome		10.4	1 A D			(n	nillion yen)
	2000	2010	2011	2012	2013	AAP 2014	2015	2016	2017	2018
Netacles	2009	181,304	180,047	196,233	193,004	159,360	195,619	202,534	214,210	2018
Net sales Cost of sales	171,937 90,932	93,073	92,828	99,556	193,004	91,744	110,304	111,607	117,738	115,216
		88,231	87,219	96,676	88,365	67,615	85,314	90.927	96,472	94,649
Gross profit	81,005	00,231	07,219	90,070	00,303	07,013	00,314	90,921	90,472	94,049
Selling, general and administrative expenses	74,608	80,253	78,752	87,398	81,589	63,286	78,590	79,981	84,503	82,648
Operating income	6,397	7,978	8,466	9,278	6,775	4,328	6,723	10,946	11,968	12,000
Other income										
Interest income	235	212	308	276	244	261	230	255	409	258
Dividend income	277	289	263	329	289	193	276	314	341	360
Share of profit of entities	245	377	133	37	65	72	70	46		_
accounted for using equity method	243	311	133	31	05	12	70	40		
Insurance income	-	-	-	-	-	-	73	194	4	-
Foreign exchange gains	-	-	16	142	124	59	-	-	-	ı
Gain on valuation of derivatives	-	-	1	1	-	-	-	-	391	ı
Subsidies received	30	-	-	-	-	-	-	-	-	-
Other	689	343	332	387	424	531	490	413	417	434
Total other income	1,478	1,223	1,053	1,174	1,149	1,118	1,141	1,224	1,559	1,053
Other expenses										
Interest expenses	359	241	198	270	195	216	158	195	477	410
Share of loss of entities accounted									44	72
for using equity method	-	-	-	-	-	-	-	-	44	12
Foreign exchange losses	43	432	-	-	-	-	337	293	41	88
Other	168	138	107	156	200	260	353	366	346	430
Total other expenses	571	812	306	427	395	477	850	854	910	1,002
Ordinary income	7,304	8,389	9,213	10,025	7,529	4,969	7,015	11,315	12,618	12,051
Extraordinary gain						•	•			
Reversal of allowance for doubtful	1	0.7								
accounts	1	27	-	-	-	-	-	-	-	-
Gain on sales of fixed assets	135	315	324	321	326	2,357	81	1,689	354	1,482
Gain on sales of investment		F20	c	1	677		207		1 701	4 574
securities	-	538	6	1	677	-	297	-	1,721	4,574
Compensation income	-	-	-	494	-	-	-	-	-	-
Gain on negative goodwill	-	-	1	214	-	-	-	-	-	1
Gain on step acquisitions	-	-	-	-	389	-	-	-	-	-
Gain on change in equity	-	-	1	48	-	-	152	-	-	1
Gain on sales of shares of									2,171	
subsidiaries and associates	_	_	_	-	_	_	_	_	2,171	-
Gain on transfer of business	1	-	-	1	-	-	-	-	330	ı
Compensation income for				_				236	11	
expropriation								230	11	
Gain on forgiveness of debts	-	-	-	-	-	-	68	307	-	-
Gain on abolishment of retirement	_	_	_	_	_	87	_	_	_	_
benefit plan						01				
Reversal of provision for loss on	_	_	106	_	_	_	_	_	_	_
disaster			100							
Reversal of loss on business	_	_	88	_	_	_	_	_	_	_
liquidation			00							
Total extraordinary gain	136	881	526	1,079	1,392	2,444	600	2,233	4,590	6,056
Extraordinary loss						ı	ı			
Loss on disposal of fixed assets	146	367	767	238	182	621	156	167	195	228
Impairment loss	1,324	-	1,404	72	147	127	69	606	1,337	136
Loss on sales of investment	_	107	0	17	_	_	_	_	_	_
securities										
Loss on valuation of investment	7	49	818	51	1	283	32	223	2	
securities									_	
Loss on disaster	-	2,795	191	-	-	-	-	62	-	1,271
Special payments for disaster	_	411	_	_	_	_	_	_	_	_
victims										

Expense for voluntary recall of										
goods	-	-	-	-	-	-	-	414	-	-
Business structure improvement										
expenses	-	-	-	-	-	-	548	631	-	471
Write-down of golf club										
memberships	14	16	16	5	0	0	-	-	-	-
Loss on business liquidation	_	429	_	179	_	_	_	_	_	
Loss on liquidation of an subsidiary	_	723	36	113	_	_		_	_	
Loss on liquidation of subsidiaries			30							
and associates	-	-	-	-	-	15	-	-	-	-
Loss on reorganization	_	_	_		261	191		_	_	
Provision for loss on guarantees	-	_	_		201	131		172	_	
Other	-	-			_	-		112	64	71
	1 401	4,177	3,234	565	592	1,238	806	2,279	1,598	2,179
Total extraordinary loss	1,491 5,948	5,092	6,505	10,539	8,329	6,175	6,808	11,269	15,610	15,928
Profit before income taxes		-	4,540	· ·						
Income taxes - current	2,927	2,870		4,671 (551)	3,112 163	1,567 238	3,706	2,208	4,688	4,990 (69)
Income taxes - deferred	167	(118)	(2,168)					1,917	544	
Total income taxes	3,094	2,752	2,371	4,120	3,276	1,806	3,509	4,125	5,232	4,921
Net income	-	2,339	4,133	6,419	5,053	4,368	3,299	7,144	10,377	11,006
(breakdown)		1	<u> </u>	-					1	
Profit attributable to Shareholders of parent	2,981	2,473	4,217	6,480	5,105	4,366	3,441	6,764	10,100	11,527
Profit attributable to non- controlling interests	(126)	(133)	(84)	(60)	(52)	1	(141)	379	276	(521)
Other comprehensive income										
Unrealized gain on available- for-										
sale securities	-	(621)	1,036	1,326	520	2,014	1,653	43	2,484	(6,079)
Deferred gains or losses on	-	(1,213)	830	2,571	2,333	5,304	(2,367)	(2,667)	(1,850)	(1,975)
derivatives under hedge accounting										
Foreign currency translation adjustments	-	240	(563)	1,317	2,556	2,069	(1,849)	(1,014)	656	(1,430)
Remeasurements of defined benefit										
plans	-	-	-	-	-	(252)	(33)	(275)	435	(131)
Share of other comprehensive										
income of an affiliate by the equity	-	49	(82)	346	1	(5)	2	4	(2)	0
method										
Total other comprehensive income	-	(1,545)	1,220	5,562	5,411	9,130	(2,593)	(3,910)	1,723	(9,617)
Comprehensive income	-	794	5,353	11,981	10,464	13,498	706	3,233	12,100	1,389
(breakdown)	I									
Comprehensive income attributable		224	F 507	11 740	0.000	10.107	1 000	0.056	11 001	0.000
to Shareholders of parent	-	994	5,537	11,742	9,893	13,187	1,303	3,359	11,621	2,206
Comprehensive income attributable	_	(199)	(184)	238	570	311	(597)	(125)	479	(817)
to non-controlling interests		(100)	(10.7)	200	5.5	011	(55.7	(123)		(01/)

Consolidated Statements of Cash Flo	ows								(n	nillion yen)
	0000	0010	0011	0010	JGA		0015	0010	0017	0010
	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Cash flows from operating activities										
Profit before income taxes	5,948	5,092	6,505	10,539	8,329	6,175	6,808	11,269	15,610	15,928
Depreciation and amortization	6,142	5,837	5,372	5,453	5,214	4,635	5,894	5,732	5,813	5,194
Impairment loss	1,324	-	1,404	72	147	127	250	990	1,337	844
Amortization of goodwill	-	310	754	712	859	1,375	1,230	752	722	419
Gain on negative goodwill	-	-	-	(214)	-	-	-	-	-	-
Loss on disaster	-	2,795	191	-	-	-	-	-	-	-
Special payments for disaster		411								
victims	-	411	-	-	-	-	-	-	-	-
Loss on business liquidation	-	429	-	179	-	-	-	-	-	-
Interest and dividend income	(512)	(501)	(571)	(605)	(534)	(455)	(506)	(569)	(750)	(619)
Interest expense	359	241	198	270	195	216	158	195	477	410
Foreign exchange loss	-	432	6	-	-	-	-	-	-	-
Increase (decrease) in accrued					()	( )				
bonuses	821	93	329	131	(459)	(1,595)	200	714	18	42
Decrease in provision for loss on			( )							
disaster	-	-	(2,443)	-	-	-	-	-	-	-
Increase (decrease) in other					, ,					
provisions	(7)	(25)	42	229	(2,889)	(220)	109	147	93	(71)
Increase (decrease) in net defined										
benefit liability	-	-	-	-	2,898	301	207	147	242	218
Share of loss (profit) of entities										
accounted for using equity method	(245)	(377)	(133)	(37)	(65)	(72)	(70)	(46)	44	96
Loss (gain) on sales of investment										
securities	-	(432)	(6)	16	(679)	-	(297)	-	(1,721)	(4,517)
Loss on valuation of investment										
securities	-	49	818	51	1	283	97	223	2	-
Loss (gain) on sales of shares of										
subsidiaries and associates	-	-	-	-	-	-	-	-	(2,171)	-
Loss (gain) on sales and disposal										
of fixed assets- net	-	52	442	(82)	(144)	(1,736)	75	(1,521)	(158)	(1,254)
Loss on disposal of fixed assets	146	_	_	_	_	-	_	-	_	_
Compensation income	110	_	_	(494)	_	-	_	_	_	_
Gain on step acquisitions	_	_	_	(131)	(389)	-	_	-	_	
Gain on change in equity	_	_	_	_	-	-	(152)	-	_	
Loss (gain) on transfer of business	_	_	_	_	_	-	(102)	-	(330)	
Gain on forgiveness of debts	_	_		_	_	_	(68)	(307)	(000)	
Compensation income for							(00)	(301)		
expropriation	-	-	-	-	-	-	-	(236)	(11)	-
Decrease (increase) in notes and										
accounts receivable	(266)	1,786	(2,769)	210	(1,342)	(2,803)	1,312	(1,748)	(2,993)	(192)
Decrease (increase) in inventories	(279)	4,123	430	(4,616)	(6,320)	(3,362)	(1,273)	4,041	(1,876)	(597)
Decrease (increase) in accounts										
receivable- other	975	(667)	(489)	(525)	1,013	(519)	(386)	164	(974)	(501)
Increase (decrease) in notes and										
accounts payable	(550)	2,609	1,745	1,082	(1,253)	365	612	(1,374)	3,113	(46)
Increase (decrease) in accounts										
payable- other	502	698	1,634	(192)	(1,120)	1,042	(1,132)	2,173	1,203	80
Proceeds from lease and guarantee										
deposits received	-	-	-	-	-	-	-	1,255	615	-
Decrease (increase) in other										
current assets	(33)	(310)	172	31	(557)	456	(46)	156	(260)	(269)
Increase (decrease) in other										
	349	23	282	94	731	53	(49)	(110)	(255)	321
Other Increase (decrease) not			197	(175)	(GEE)	14	220	E40	/E1\	(0)
Other-Increase (decrease)- net	347	26	191	(175)	(655)	14	230	542	(51)	(9)
Other increase			-	-	-	-	-	-	-	-
Other decrease	(135)	(37)	-	-	-	-	-	-	-	-

Subtotal	14,886	22,661	14,109	12,132	2,979	4,282	13,204	22,591	17,738	15,479
Cash received from interest and	401	450	F 4.1	622	F22	440	F24	E 41	770	
dividend income	481	450	541	632	533	440	534	541	772	555
Cash paid for interest expense	(364)	(238)	(197)	(278)	(203)	(301)	(181)	(196)	(449)	(404)
Proceeds from compensation	-	-	-	494	-	-	-	-	-	-
Cash paid for special payments for	_	(345)	(67)	_	_	_		_	_	_
disaster victims		(343)	(01)							
Income taxes paid	(450)	(4,289)	(2,629)	(5,573)	(4,383)	(2,668)	(1,517)	(4,264)	(1,474)	(5,500)
Cash received from income tax	677	1	1	_	_	_	_	_	_	_
refund		_	_							
Proceeds from compensation for expropriation	-	-	-	-	-	-	-	153	11	-
Net cash provided by (used in)	15,230	18,241	11,757	7,407	(1,073)	1,753	12,039	18,824	16,598	10,130
operating activities	15,230	10,241	11,757	7,407	(1,073)	1,755	12,039	10,024	10,550	10,130
Cash flows from investing activities										
Disbursement for time deposits	(12,000)	(11,100)	(21,000)	(20,000)	(13,773)	(7,097)	(443)	(10,676)	(96)	(20)
Proceeds from withdrawal of time	7.000	15.000	10.100	05.054	15.000	0.000	1.110	5.40	10.100	445
deposits	7,000	15,000	12,100	25,051	15,000	9,823	1,110	546	10,122	115
Purchases of marketable and	(21.020)	(25.225)	(20.000)	(F 014)	(1 101)	(4.007)	/F0\	(CA)	(000)	(001)
investment securities	(31,630)	(35,305)	(39,982)	(5,314)	(1,121)	(4,037)	(59)	(64)	(682)	(801)
Proceeds from sales and	21 500	21 706	47 700	7 206	7.540	224	4.420		2.020	0.000
redemption of securities	31,500	21,796	47,788	7,306	7,540	224	4,420	-	2,938	8,962
Acquisition of fixed assets	(3,096)	(2,161)	(3,984)	(8,746)	(8,764)	(8,411)	(6,974)	(6,836)	(9,202)	(10,718)
Disbursement for disposal of fixed	(1)	(135)	(364)	(40)	(30)	(39)		_	_	_
assets	(1)	(133)	(304)	(40)	(30)	(33)				
Proceeds from sales of fixed assets	198	348	413	388	377	3,393	221	2,210	1,830	2,331
Disbursement for loans	(255)	-	-	(450)	-	(873)	(0)	(0)	-	-
Collection of loans receivable	2,171	-	-	-	-	37	292	58	263	65
Proceeds from transfer of business	-	-	-	-	-	-	-	-	868	-
Disbursement for transfer of	_	(7,524)	_	-	_	-	-	-	-	-
business		` ' '								
Proceeds from purchase of										
investments in	-	-	-	36	-	-	-	-	-	-
subsidiariesresulting in change in										
Purchase of shares and capital of					(2.2.12)		(0.010)		(2.2)	
subsidiaries resulting in change	-	-	-	-	(2,840)	-	(9,612)	-	(90)	-
inscope of consolidation										
Purchase of shares of subsidiaries	-	-	-	-	(301)	(139)	(1)	(3,741)	(48)	(121)
and associates										
Payments for investments in capital	-	-	-	(46)	(13)	(50)	-	-	-	-
of non-consolidated subsidiary										
Proceeds from sales of shares of subsidiaries resulting in change									11 246	
	-	-	-	-	-	-	-	-	11,246	-
Other- Increase (decrease)- net					(15)	21	23	(74)	122	(112)
Other increase (decrease)- net	187	160	164	104	(13)	- 21	ے	(14)	122	(112)
Other decrease	(531)	(172)	(119)	(69)	_			-		<u>-</u>
Net cash provided by (used in)	(331)	(114)		(03)	-	-		-	-	
investing activities	(6,458)	(19,093)	(4,985)	(1,781)	(3,941)	(7,110)	(11,023)	(18,576)	17,271	(299)
Cash flows from financing activities										
	Т		П		Г		1	П	1	
(Decrease) increase in short-term	(8,000)	-	-	-	-	-	-	-	-	-
bonds										
Increase (decrease) in short-term	273	(242)	216	(729)	(3,852)	1,010	4,018	28,160	(17,918)	2,301
borrowings  Draggeds from lang term										
Proceeds from long- term	1,730	6,600	1,940	13,279	9,398	5,328	688	11,333	8,634	7,726
borrowings  Panayments of long term										
Repayments of long- term	(2,722)	(3,078)	(2,107)	(9,568)	(1,149)	(2,580)	(2,259)	(904)	(29,277)	(8,497)
borrowings Repayments of finance lease										
' -	(2,283)	(441)	(376)	(395)	(175)	(91)	(85)	(57)	(123)	(117)
obligations										

Dividends paid	(1,485)	(1,491)	(1,500)	(1,789)	(1,989)	(2,181)	(1,646)	(2,187)	(2,180)	(2,668)
ayments from changes in										
ownership interests in								(2,715)		
subsidiariesthat do not result in	-	-	-	-	-	-	-	(2,713)	-	-
change in scope of consolidation										
Proceeds from share issuance to		116	11	296	627	187	722	195	0	0
non-controlling shareholders	-	110	11	290	021	101	122	190	0	U
Dividends paid to non-controlling	(50)	(44)	(43)	(40)	(45)	(66)	(86)	(72)	(69)	(74)
interests	(50)	(44)	(43)	(40)	(45)	(00)	(80)	(12)	(69)	(74)
Decrease (increase) in treasury				(1)	(491)	186	203	(26,848)	173	246
shares	-	-	-	(1)	(491)	100	203	(20,848)	1/3	240
Repurchase of treasury stock	(4)	(4)	(1)	(1)	-	-	-	-	-	-
Other- Increase (decrease)- net	-	-	-	-	-	-	-	-	0	-
Net cash provided by (used in)	(10 544)	1 /1 /	(1,861)	1.050	2 222	1 702	1 555	6.004	(40,761)	(1,083)
financing activities	(12,544)	1,414	(1,801)	1,050	2,322	1,793	1,555	6,904	(40,761)	(1,083)
Foreign translation adjustment on	29	(108)	(106)	90	672	246	(456)	86	377	(185)
cash and cash equivalents	29	(100)	(100)	90	072	240	(430)	00	311	(100)
Net increase (decrease) in cash	(2.742)	453	4.804	6.766	(2,021)	(3,316)	2,114	7,238	(6.513)	8,562
and cash equivalents	(3,742)	400	4,004	0,700	(2,021)	(3,310)	2,114	1,230	(0,313)	0,302
Cash and cash equivalents of newly		20								
consolidated subsidiaries	-	20	-	-	-	-	-	-	-	-
Cash and cash equivalents at	16,013	12,270	12,744	17,549	24,316	22,295	18,960	21,075	28,313	21,550
beginning of period	10,013	12,270	12,744	17,549	24,310	22,293	10,500	21,075	20,313	21,330
Increase (decrease) in cash and										
cash equivalents resulting						(17)			(249)	
fromchange of scope of	-	-	-	-	-	(17)	-	-	(249)	-
consolidation										
Cash and cash equivalents at end	12,270	12,744	17,549	24,316	22,295	18,960	21,075	28,313	21,550	30,112
of period	12,270	14,144	17,549	24,310	22,233	10,500	21,073	20,313	21,550	30,112