

	unit	2012.3	2013.3	2014.3	2015.3	2016.3	2017.3	2018.3	2019.3	2020.3	2021.3	2022.3	2023.3	2024.3 (forecast)
<b>Financial Results</b>														
Net sales	million	38,990	38,868	37,050	36,074	35,444	34,892	36,462	36,195	35,088	31,497	35,361	36,668	39,841
Operating profit	million	4,571	4,261	3,986	2,583	2,214	2,561	2,181	2,250	2,328	2,017	3,729	4,280	6,940
Ordinary profit	million	4,264	4,139	3,303	2,192	1,884	2,066	1,648	1,637	2,210	1,823	3,610	4,185	6,893
Profit attributable to owners of parent	million	1,648	8,316	1,896	778	309	-471	3,271	-324	-2,671	854	3,643	4,042	4,900
Ratio of ordinary profit to total assets	%	2.06	10.89	2.55	1.03	0.39	-	4.05	-	-	1.16	5.27	5.88	-
Operating profit margin	%	11.73	10.96	10.76	7.16	6.25	7.34	5.98	6.22	6.63	6.40	10.55	11.67	-
Return on equity	%	14.97	49.65	8.4	3.22	1.26	-	12.6	-	-	2.74	10.57	10.28	-

<b>Balance Sheet</b>														
Total assets	million	79,082	73,633	75,134	76,756	80,375	81,941	79,637	76,996	82,190	64,592	73,736	71,134	
Net assets	million	27,240	37,492	40,077	42,075	42,025	42,686	46,633	46,088	31,001	31,622	37,520	41,434	
Equity ratio	%	15.1	29.3	31.4	32.3	30.1	29.5	34.9	35.2	37.6	48.8	50.7	58.0	

<b>Per Share data</b>														
Basic earnings per share	yen	66.16	333.80	76.13	31.25	12.42	-18.92	131.33	-13.01	-107.23	34.28	149.09	141.68	
Ratio of operating profit to net sales	yen	477.82	866.79	946.71	995.47	971.93	969.99	1,114.27	1,089.23	1,239.58	1,264.78	1,311.60	1,455.68	

<b>Dividend per share</b>														
Dividend per share	yen	0.00	0.00	5.00	7.00	0.00	0.00	3.00	0.00	0.00	0.00	0.00	21.25	61.52

<b>Cash Flows</b>														
Cash flows from operating activities	million	4,119	2,281	3,128	5,609	4,883	2,763	4,472	4,432	3,976	3,110	3,660	6,293	6,800
Cash flows from investing activities	million	-625	-5,568	212	1,007	-8,528	-5,935	5,910	-1,530	-1,354	56	-700	-3,936	-4,800
Cash flows from financing activities	million	-4,548	-1,074	-1,712	-989	2,841	1,831	-7,635	-1,549	7,477	-15,838	5,540	-5,400	
Cash and cash equivalents at end of period	million													

<b>Data by Segment</b>														
<b>Segment sales</b>														
Former Funerals Services	million	8,673	8,654	8,635	8,561	7,811	8,221	8,658	8,745	8,735	8,333	9,384	-	-
Public Funeral Services	million	-	-	-	-	-	-	-	-	-	-	-	5,561	5,808
Profit-Generating Funeral Services	million	-	-	-	-	-	-	-	-	-	-	-	6,382	8,667
Asset Consulting	million	-	-	-	-	-	-	-	-	-	-	-	0	537
Information	million	23,781	22,825	21,747	20,638	21,004	20,778	19,833	19,997	20,789	18,496	19,120	18,048	18,282
HR	million	4,419	5,578	6,350	6,543	6,618	5,883	7,964	7,439	5,545	4,663	6,856	6,677	6,544
Others	million	2,114	1,809	316	330	9	8	6	12	17	4	-	-	-
<b>Segment profit</b>														
Former Funerals Services	million	3,641	3,525	3,483	2,769	2,825	2,916	2,523	2,678	2,564	2,437	3,233	-	-
Public Funeral Services	million	-	-	-	-	-	-	-	-	-	-	-	1,015	1,130
Profit-Generating Funeral Services	million	-	-	-	-	-	-	-	-	-	-	-	2,139	3,382
Asset Consulting	million	-	-	-	-	-	-	-	-	-	-	-	0	311
Information	million	832	662	292	-119	-300	88	-208	-256	55	163	729	392	900
HR	million	710	826	1,003	707	466	212	324	341	159	-65	480	-27	227
Others	million	20	127	-31	-11	-56	-3	-4	2	-8	2	-	-	-